

FINANCIAL TIMES



Opportunity knocks

Why it's takeover time in Mexico

Page 14

World Business Newspaper

Spain joins calls for vote change in EU foreign policy

Spain is expected to join German-led calls for a radical overhaul of the Maastricht treaty. The proposal from Britain and France which are keen to preserve the national veto and maintain loose inter-governmental co-operation in foreign policy and on justice affairs such as immigration. Page 16

Union des Assurances de Paris, one of France's largest insurance groups, has attacked the management of industrial and financial holding company Compagnie de Sté, over talks with retail group Printemps Redoute. Page 17

Clinton names deputy treasury chief: Larry Summers, one of the Clinton administration's most visible economic policy makers, was named as deputy secretary of the US treasury, following the resignation of Frank Newman. Page 5

Cordiant, the troubled advertising group formerly called Saatchi & Saatchi, will dip back into loss in the first half of this year because of redundancy payments to 470 staff and a goodwill write-off, the company said. Page 17

Kissinger to get honorary knighthood:

Dr Henry Kissinger (left) is to receive an honorary knighthood from the Queen next week in recognition of his contribution towards Anglo-American relations, the UK Foreign Office said. Dr Kissinger, 72, US secretary of state for the Nixon administration, will receive his award on June 20 in London but will not be called Sir Henry as he is not a British subject.

Nikkei slides: The Tokyo stock market continued its slide as a 1.5 per cent fall in the Nikkei average brought the benchmark near to a six-year low and triggered concern from government leaders. The 225-share Nikkei average closed 213.78 points down at 14,599.68, its lowest since the 14,309 registered in August 1992.

S Korea welcomes nuclear pact: South Korean officials expressed hope that North Korea's acceptance of South Korean nuclear reactors after three weeks of talks with the US would lead to closer ties between the two Koreas. Page 8

BBA claims Holvis victory: UK industrial company, BBA Group, claimed victory in Switzerland's first takeover battle after International Paper of the US abandoned its pursuit of non-woven fabrics and paper distribution group Holvis. Page 17

Russia and China pledge to improve trade: Russian and Chinese officials vowed to reverse the decline in trade between them by adopting a more capitalist way of doing business. Page 3

NEC plans new plant: Japanese computer and electronics company, NEC, is considering building a new semiconductor plant in northern Japan at a cost of Y100bn-Y105bn (\$104m-\$113m). Page 21

France to raise wealth tax: France's new government is considering increasing the wealth tax to offset criticism that a rise in value added tax - the main feature of the budget due on June 28 - will hit poorer consumers hardest. Page 2

Japan calls for more car talks: Japanese foreign minister, Yohei Kono, called for urgent efforts to break the deadlock in the car dispute between the US and Japan, proposing further talks before and after this week's Group of Seven summit. Page 6

Workers' rights violations rise: The number of countries where workers' rights were violated rose to 98 last year, the highest total so far recorded, according to the Brussels-based International Confederation of Free Trade Unions. Page 4

Mexican bank wins bad loan help: The Mexican government agreed to take over 4.43bn pesos (\$750m) of discounted non-performing loans of Mexico's third biggest bank, Banca Serfin, in return for a commitment from existing shareholders to recapitalise the bank. Page 19

Jetfoil hijackers steal \$1.6m: Hijackers robbed a Hong Kong-bound jetfoil of HK\$12m (\$1.6m) after diverting the craft and its 128 passengers into Chinese waters, a spokeswoman for the jetfoil company said. The hijackers, who boarded the jetfoil in Macau, transferred the money to a speedboat and disappeared.

STOCK MARKET INDICES

New York	1,470.57	(+24.21)
Dow Jones Ind Av	3,304.4	(+90.2)
NASDAQ Composite	892.3	(+4.38)
Europe and Far East		
CAC40	1,027.79	(+15.04)
DAX	2,116.11	(+4.45)
FTSE 100	3,248.0	(+3.4)
NIKKEI	14,599.68	(+213.78)

US LUNCHEON RATES

Federal Funds	7%
3-mth T-bill Yld	6.60%
Long Bond	11.53
Yield	5.53%

OTHER RATES

US 3-mth Interbank	6.1%
10 yr Gilt	10.93
France 10 yr OAT	10.63
Germany 10 yr Bund	10.12
Japan 10 yr JGB	11.25

NORTH SEA OIL (Argus)

Front 15-day (Aug)	\$17.475	(17.515)
Today close	Y 83.75	

ASIAN STOCK MARKET INDICES

China	1,215	Greece	1,400	India	1,620	Costa Rica	1,913.00
Bahrain	1,250	Hong Kong	19,318	Malta	1,015	S. Africa	1,911
Belgium	1,670	Hungary	1,185	Neth	1,425	Singapore	24,30
Bulgaria	1,10.00	Iceland	1,022	Nigeria	1,050	Slovenia	1,013.00
Cyprus	1,210	India	1,075	Norway	1,010.00	S. Africa	1,210.00
Czech Rep	1,205	Ireland	1,020	Peru	1,010	Spain	1,022.00
Denmark	1,017	Israel	1,020	Portugal	1,010	Sweden	1,017
Egypt	1,250	Japan	1,020	Philippines	1,010	Switzerland	1,010
Estonia	1,020	Jordan	1,015	Poland	1,010	Switzerland	1,010
Finland	1,015	Kuwait	1,010	Portugal (intraday)	1,010	Switzerland	1,010
France	1,015.00	Lithuania	1,010	Qatar	1,010	Switzerland	1,010
Germany	1,010.00	Lux	1,010	Turkey	1,010	UAE	1,010

Source: 15-day (Aug) 17.515

NEWS: EUROPE

CDU seeks majority voting in EU foreign policy

By Judy Dempsey in Berlin and Michael Lindemann in Bonn

Germany's governing Christian Democrats (CDU) yesterday unveiled a policy document calling for the introduction of majority voting on foreign policy issues in the European Union and the scrapping of the present consensus system.

But it omitted any mention of a two-track, or hard core, group of states which would set the pace of European political and economic union. These policies had been advo-

cated last September by Mr Karl Lamers, the CDU's foreign policy spokesman, and had provoked sharp criticism from several countries, Britain among them.

Yesterday, Mr Wolfgang Schäuble, parliamentary leader of the CDU, and the Christian Social Union, its Bavarian sister party, adopted a more conciliatory approach in the strategy paper for next year's intergovernmental conference on the future of the Union.

At a news conference in Berlin, Mr Schäuble said majority voting meant

that "those who are ready to act together should not be hindered by a minority." Instead of exercising a veto, countries could abstain, the document said. However, they could be obliged, for example, to finance military operations, even though they had abstained from the vote.

Mr Schäuble added that majority voting would not only increase the efficiency of the EU in foreign policy decisions, such a mechanism could provide a timetable for merging the EU and its fledgling Western European Union defence arm. However,

the document fell short of proposing what kind of institution, or minister, would oversee the EU's foreign policy.

The original draft of the CDU paper, which will be adopted as government policy later in the summer, had contained several references to a hard-core group of countries. But government sources said that Chancellor Helmut Kohl, Mr Rudolf Seiters, the former interior minister, and Mr Schäuble, had diluted the proposals. They wanted first to see

what kind of policies France's new president, Mr Jacques Chirac, would adopt, while at the same time leaving Germany room for manoeuvre at the intergovernmental conference.

During a news conference later in Bonn yesterday, Mr Klaus Kinkel, the foreign minister, said he was pleased that the expression "core Europe" had been dropped from the CDU's paper, and welcomed the fact that majority voting on matters of foreign policy had been given such prominence.

However, Mr Kinkel, who has

often been forced by Mr Kohl to assume a lower profile on matters of European policy, warned that majority voting should not necessarily be extended to all areas of EU policy-making. "I don't think that all problems can in practice be decided by majority voting," he said.

He added that funding for the EU's common foreign and security policies should be clearly identified and not decided on a case-by-case basis as suggested in the CDU paper. "Budgetary considerations cannot be allowed to decide foreign policy," Mr Kinkel said.

New French government looks for way to offset criticism of plan to increase VAT

Juppé may put small squeeze on rich

By David Buchan and John Rickding in Paris

France's new government, headed by Mr Alain Juppé, is considering increasing the wealth tax to offset criticism that a rise in value added tax – the main fiscal feature of the budget due to be presented on June 28 – will hit poorer consumers hardest.

The political symbolism of this tax – introduced by the Socialists in 1982, scrapped by the Chirac government in 1986 and reintroduced by the Socialists in 1988 – is out of all proportion to its yield last year of around FF10bn (£1bn) on the assets of France's 170,000 richest residents.

A possible 10 per cent increase would bring in less than FF100m, set against the FF37bn which raising the standard rate of VAT from 18.6 to 20 per cent would bring in. But squeezing the rich a bit more would be like with President Jacques Chirac's swing to the left in this year's presidential campaign and his rhetoric against the *rentier* class. It

French council of ministers yesterday approved details of the traditional amnesty for minor offences given after the election of a new president, writes Andrew Jack in Paris. The amnesty, dating in its modern form from 1985, will be more restrictive than in 1981 and 1988, but will cover a range of contraventions and condonements which took place before the inauguration of President Jacques Chirac on May 18.

Fines will be waived for some speeding offences, but driving licence points will not be restored. There will be pardons for some people sentenced to minor prison terms. In 1988 those sentenced to up to four months in prison or suspended sentences of up to one year were let off. These limits will be reduced. Among the items not included are drunken driving and crimes related to financial or business corruption, terrorism, violence against minors and environmental offences.

Police and safety experts have criticised the amnesty, which they argue leads to reckless driving and additional deaths as people defy the rules in the knowledge that they are likely to be pardoned.

It would also balance criticism that raising VAT is regressive. In designing his first budget, which is keenly awaited by nervous financial markets, Mr Alain Juppé, the prime minister, has to reconcile a commitment to increase job subsidies (in order to reduce the 12.2 per cent unemployment rate) with his promise to reduce the 1995 budget deficit.

On present trends the 1995 deficit is sure to surpass the FF1275bn goal set by the previous government, because the pattern of growth is yielding relatively little in extra tax receipts.

According to data released yesterday by Insee, the national statistics office, gross domestic product rose by 0.7 per cent in the first quarter compared with the previous three months. In the final

quarter of 1994, GDP rose by a revised 0.8 per cent, an annual growth rate of 2.8 per cent.

The first quarter performance was at the top end of forecasts. But the figures confirmed an underlying slowdown in economic activity, compared with the robust growth of 1994.

"It is not dramatic, but the figures support the view that we are returning to a trend annual growth rate of about 2.5 per cent," said Mr Jean-François Mercier, economist at Salomon Brothers.

In the first quarter, as last year, exports remained a significant engine of growth, with the trade balance contributing 0.5 percentage points to the increase in GDP.

Exports outside the European Union are exempt from VAT which, however, bears fully on domestic consumption.

But consumption remained sluggish in the first quarter, reflecting political uncertainties in the run up to the April/May presidential poll and the weight of unemployment. With retail prices rising only

France



0.3 per cent in May, or at an annual pace of 1.6 per cent, France continues to run on the lowest inflation rates in Europe. However, the central bank has discreetly expressed concern about the impact on the consumer price index of the government's VAT plans and of the substantial increase proposed in the minimum wage on July 1.

As a result, the bank may redouble its caution in lowering interest rates.

Referendums sideline Italy's parliament

Preparations are under way to collect enough signatures to hold 18 more referendums in Italy.

The issues range from demilitarising the Guardia di Finanza (the financial police) and making it easier to become a journalist to allowing abortions in private clinics and easing penalties on light drugs. Only 500,000 signatures are required for a referendum to be held, but the courts have to decide whether the issue is a valid one.

Coming in the wake of last Sunday's 12 referendums, the initiative has raised concerns that this form of direct democracy is getting out of control. Already there are calls for tighter rules, and an increase in the number of signatures necessary.

The real worry, however, is that the role of the Italian parliament is being eroded. The issues being put to the public in referendums are ones which any proper functioning parliament should take in its stride as elected representatives of the people.

Indeed, with the exception of the early referendums which touched "big" issues such as divorce and abortion, most have concerned minor aspects of those issues. Last Sunday, for instance, one of the votes involved the state's right to transfer suspected Mafia members to hotspots outside their home towns.

All but two of the newly proposed referendums concern matters which could be settled quickly by intelligent parliamentary debate. Should, for instance, the electorate be asked to decide whether or not hunters can enter private farmland without permission?

The blame for this state of affairs lies with the politicians, as successive parliaments have become slower and slower in dealing with legislation. This is partly because both houses have equal counter-balancing powers and the passage of laws is duplicated throughout. Blockages also reflect the power of the huge number of lobby groups and the proliferation of political parties.

Moreover, with governments lasting no more than nine months on average, each has imposed its own agenda. Thus, the referendums have been a direct response to the stifling of real debate in parliament and the latter's inability to set the agenda for reform.

Over the past decade governments have also resorted increasingly to the decree in legislating on every aspect of life. A decree has immediate effect, but has to be ratified by parliament within 60 days or lapse. However, it can be

renewed, and there are plenty of instances of this being done five or six times in a row.

Another reminder of parliament's diminishing role has been the way President Oscar Luigi Scalfaro has felt obliged twice in the past two years to call on non-parliamentarians to head the government. In both instances he has turned to the "technocratic" ranks of the Bank of Italy. Mr Carlo Azeglio Ciampi, the bank's governor, answered the call in May 1993, then last January it was the turn of Mr Lamberto Dini, its former director-general. Mr Dini's government, in fact, is the first since the second world war to be formed entirely of

increasing use of popular votes, even on minor issues, is eroding the role of the country's MPs, writes

Robert Graham

people outside parliament.

Although both men have been scrupulous in their respect for parliament, an important precedent has been established in choosing as prime minister non-elected figures with no prior parliamentary experience. The precedent is all the more serious because it has tended to encourage the separation of the executive from the legislature.

The agenda for national debate and legislative innovation is also being used in another way. Where important legislation concerns specific interest groups, parliament is excluded in the formative stage of law-making. The most clear-cut example of late has been the way in which reform of the state pensions system has been agreed between two parties – the government and the leaders of the main union confederations.

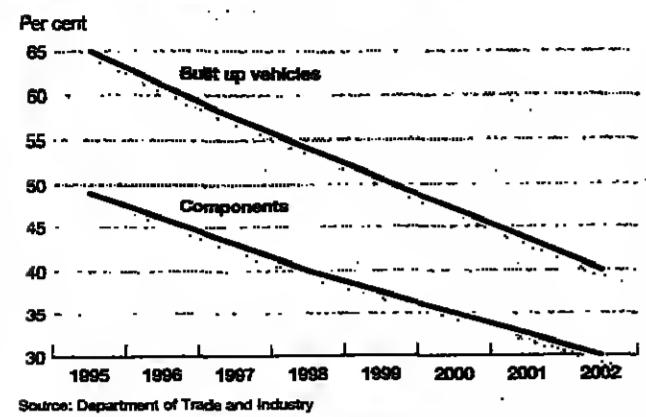
Both the present government and its predecessor chose to deal with those most directly affected by pensions reform. Only after a deal was agreed in talks lasting from October to May was legislation submitted to parliament. The unions' high-profile role in imposing their own ideas on such a key issue has stung many deputies. The fact that hundreds of amendments have been submitted to the bill in the past two weeks suggests that, this time at least, deputies believe parliament must recover some of its lost ground.

The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenhahn-Strasse 30, D-33263 Neuenburg (Lower Saxony). Tel: 05201 750000. Responsible Editor: Richard Lambert. The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, UK. Registered for Advertising: Colin A. Kennedy, Printer: DVM Druck-Vertrieb und Marketing GmbH,

NEWS: INTERNATIONAL

South Africa set to cut tariffs on vehicles and textiles

Import duties on motor vehicles



Source: Department of Trade and Industry

By Roger Matthews
In Cape Town

South Africa has taken an important first step towards opening two of its most heavily protected industries to greater international competition.

Mr Trevor Manuel, minister of trade and industry, has announced a package of measures affecting the automotive and clothing and textiles industries which will progressively reduce tariff on a range of products.

The government has been subjected to intense lobbying from some employers and unions fearful of the conse-

quences of reduced tariffs but Mr Manuel said after meeting industry representatives that the discussions had ended without acrimony. "These are the two hardest industrial sectors to deal with and the discussions on our proposals ended without any blood on the floor," he said.

The clothing and textiles industry has been given one month to respond to the minister's proposals, while a task group has been formed with the motor industry and a target date of September 1 set for implementing the new tariff structure.

A recent report by the Moni-

tor Company into South Africa's international competitiveness showed that vehicle prices in South Africa were between 30 per cent and 90 per cent higher than for equivalent products sold in the US. Mr Manuel is planning to cut the import duty on cars and commercial vehicles from the current 65 per cent to 40 per cent in 2002. The import duty on components would be reduced over the same period from 49 per cent to 30 per cent.

Motor vehicle manufacturers will be entitled to a 27 per cent duty free allowance on all parts to be used as original equipment, instead of the 35

per cent originally proposed. There is to be no minimum local content requirement.

By opening the industry to international exposure Mr Manuel is hoping to promote greater efficiencies of scale.

South Africa's seven vehicle assemblers and manufacturers typically produce 12 models in a single plant compared with an average of two models in Mexico and three in the US.

The average length of a model run in South Africa is 6,500 units, compared with 59,000 in Mexico and 128,000 in the US. One result is that it takes more than three times the number of labour hours to

produce a car in South Africa than it does in the US.

For commercial vehicles, Mr Manuel has proposed discontinuing all excise duties and applying an initial customs duty of 40 per cent on completely built-up vehicles which will be progressively cut to 20 per cent by July 1, 2000.

Mr Manuel said the new tariff structure for clothing and textiles had been adopted, because pressure had to be put on the industry to restructure. "The next four years will be critical for the textiles industry," said Mr Manuel. "If they do not move quite soon to be more competitive then they are

going to die." The clothing sector is viewed as being more internationally competitive.

A complex series of measures has been proposed to bring down ad valorem tariff rates over the next eight years, and specific duties over a four-year period, with the possibility of a one-year extension. Typically the tariffs on household textiles would decline over eight years from 55 per cent to 30 per cent, fabrics from 45 per cent to 22 per cent, yarn from 32 per cent to 15 per cent, polyester fibre from 25 per cent to 7.5 per cent and clothing from 90 per cent to 40 per cent.

Polls show most Israelis against withdrawal from Golan

Likud intensifies its opposition to peace

By Mark Dennis in Jerusalem

away from Palestinian towns. Mr Netanyahu said Israel should not consider withdrawing from the strategic plateau, which he described as vital to the country's military and water security needs, until there is a change of regime in Damascus. He said the current state of "almost perfect non-belligerency" between the two countries should continue until Israel receives assurances that Syria really wants peace. Israel can afford to wait, he said, because Syria "is in no position to start a war".

Opinion polls show a majority of Israelis oppose relinquishing the Golan. The same poll gives Mr Netanyahu a slight lead over Prime Minister Yitzhak Rabin in the race for prime minister.

Israel and Syrian military leaders are due to start negotiations at the end of the month. At issue are demilitarised zones, early warning stations and other security-related points.

The US is pushing the talks and President Bill Clinton has indicated he might come to the region to finalise a peace agreement.

Observers say a peace deal between Israel and Syria will need to be completed by early next year, before American and Israeli election campaigns hit a full stride.

In a related development, Syria-dominated Lebanon yesterday said it expects to open peace talks with Israel within two months.

The settlers' protest is the



Israeli settlers seize one of 13 deserted houses in the occupied West Bank yesterday

Jewish settlers, at dawn yesterday. "We will ensure that any attempt to remove Jews from their homes will be as tragic as possible," Mr Yechiel Leiter, a settler leader, told Israel Radio from the protest site yesterday.

Most of Israel's 120,000 settlers want to retain all of the West Bank and intend to fight any Israeli withdrawal. Israeli and PLO negotiators are hammering out details ahead of the July 1 deadline to announce a timetable for withdrawal.

Israel approves \$560m package to expand airport

By Mark Dennis

Israel said yesterday it had approved a \$560m (£350.2m) funding package to expand its airport as part of a \$1.9bn investment plan to upgrade trade infrastructure and turn itself into a regional trade and transportation hub.

The Israel Airports Authority said the government economics committee

had approved a \$560m first stage expansion of Ben Gurion International Airport to increase both passenger and freight capacity. The airport package follows an announcement earlier this month that Israel would invest \$1bn over the next 15 years to expand the Mediterranean ports of Haifa and Ashdod.

The airport expansion will take place in three stages, designed to

increase the capacity of the airport to 16m passengers a year by 2013. At present, the airport handles more than 6m passengers a year in a terminal designed for 4.5m.

The first stage should be completed by 1998 and a further \$340m will be invested for the second stage at the end of the decade. Contracts worth \$95m for the design work of the terminal and related infrastructure have

already been awarded to US companies.

Since 1991 airport traffic has steadily increased - up 15 per cent this year alone. The Israel Airport Authority expects this trend to continue as peace makes Israel and the Middle East a more desirable tourist and business destination and Israel becomes a regional gateway for multi-destination tourist holidays

and a possible transit stop for long-haul flights from Europe to the Far East.

The project will be self-financed by the IAA, according to Mr Yitzhak Cohen, an IAA official. Half of the \$560m will come from operating revenue with the rest from an unspecified loan and bond package. US loan guarantees worth \$10bn over six years will back \$150m of the financing.

FRESHFIELDS

FT
FINANCIAL TIMES



EUROPEAN PRIZE FOR THE BEST BUSINESS LAW STUDENT 1995

The European Prize

will be open to citizens of the European Union who are specialising in business law and are about to embark on their professional career.

Prize winners from each country will take part in a final European round which will be held in Madrid in November 1995, and in different European cities in subsequent years.

Travel expenses to the final round will be paid.

1ST PRIZE

The equivalent of 3,000 ECU plus six months in one of Freshfields' offices.

2ND PRIZE

The equivalent of 1,500 ECU plus three months in one of Freshfields' offices.

3RD PRIZE

The equivalent of 750 ECU plus three months in one of Freshfields' offices.

If you have: - 1 - A university law degree or are attending a law school - 2 - Examination results which qualify you to be regarded among the top business law students - 3 - A thorough knowledge of business law together with a good understanding of EU law - 4 - A fluent command of at least two European languages, including English and preferably a good knowledge of a third.

Ask for application forms in your university or law school, or call:

Florence Heider
FRESHFIELDS, Paris
Tel.: +33 1 44 56 44 56

Pat Allen
FRESHFIELDS, London
Tel.: +44 171 852 7680

Avieli Lockhart
FRESHFIELDS, Frankfurt
Tel.: +49 69 975 701 01

Nancy Heverans
FRESHFIELDS, Brussels
Tel.: +32 2 230 0820

Miriam Navarro
FRESHFIELDS, Madrid
Tel.: +34 1 519 1024

Your application must arrive at Freshfields by 15 September 1995

FT CONFERENCES

TELECOMMUNICATIONS IN ASIA-PACIFIC

Hong Kong, 15 & 16 June 1995

Issues to be addressed at the second conference in this series on the dynamic Asia-Pacific telecommunications sector include: regulating converging technologies and liberalisation; the challenges facing state telecommunications companies in the region; investment prospects for international network operators; development of mobile communications; funding for expansion. Speakers include: Mr Linus Cheung, Hongkong Telecom; Mr Neil Tickwell, AUSTEL; Mr R K Takkar, Chairman of the Telecom Commission and Secretary of the Department of Telecommunications in India; Dr Liu Zhanyuan, Shanghai Science & Technology Investment Corporation; Mr Setyanto P Sutanto, PT Telkom Indonesia; Dr Andrew Harrington, Salomon Brothers Hong Kong Limited; Mr Michael J Heath, NYNEX Network Systems Company; Mr Steve Burdon, BT Asia Pacific; Ms Boli Medappa, US WEST International; Mr Adam Culerton, Merrill Lynch International Bank Ltd; Mr James Bond, The World Bank and Mr Perdi Johansson, Motorola.

WORLD GOLD CONFERENCE

Lugano, 19 & 20 June 1995

Authoritative speakers from North America, Europe, Africa and the Asia-Pacific Region will address this year's meeting, sharing their views on driving forces in the market, supply and demand trends, global opportunities and new initiatives in gold. Speakers will include: Mr Frank Arisman, Managing Director, Precious Metals, JP Morgan & Co Inc; Mr Ronald Cambra, Chairman, President & Chief Executive Officer, Newmont Mining Corporation; Dr Michael Bates, Chief Executive Officer, Star Mining Corporation Ltd; Mr Neil Newitt, Managing Director, Gold Fields Mineral Services Ltd; Dr Stewart Murray, Chief Executive, Gold Fields Mineral Services Ltd; Mr Peter Palmedo, President, Sun Valley Gold Company; Mr Albert Heimg, Member of the Board of Directors, New York Mercantile Exchange and Mr Jeff Toshima, Area Manager, World Gold Council Ltd.

CURBING STATE AID? NEW DIRECTIONS IN EC COMPETITION POLICY

London, 14 July 1995

The EC is taking an increasingly tough line on grants of state aid - particularly when it comes to keep uneconomic activities going and undercut legitimate competition. But in applying competition policy more rigorously, the EC risks a backlash - and even where the principle is accepted, its application in practice is giving rise to some unexpected problems. These and other issues will be discussed at a one-day conference in July at which the EC Competition Commissioner, Mr Karel Van Miert, will be explaining how the application of the policy has changed, and distinguished commentators - including Ms Rosemary Radcliffe of Coopers & Lybrand, Mr Philippe Chappetier of Slaughter & May and Mr Dirk Hudig of UNICE - will be discussing the implications for Europe's companies.

WORLD MOTOR CONFERENCE

Frankfurt, 13 & 14 September 1995

The 1995 FT conference, aimed to coincide with the biennial Frankfurt Motor Show, takes as its theme the globalisation of the auto industry and will examine how vehicle manufacturers around the world are responding to compete in world markets. Speakers include: Mr Robert A Lutz, President & Chief Operating Officer, Chrysler Corporation; Mr Louis Schweitzer, Chairman and President, Volkswagen Asia-Pacific Limited; Mr Giovanni Bettini, President, International Direction, Fiat Auto SpA; Mr Volkhard Kohler, Chairman, Skoda Automobiles a.s.; Mr Peter W Johnson, Chief Executive, Ingham Motors Retail and Professor Garry Rhys OBE, Professor of Motor Industry Economics, Cardiff Business School, University of Wales.

WORLD PULP AND PAPER CONFERENCE

London, 12 & 13 December 1995

The pulp and paper industry is undergoing an extraordinary recovery - but is it doomed to crash again? The fourteenth FT World Pulp and Paper conference will provide a forum within which experts from the industry will examine these and other tough questions, and provide up-to-the minute information about price movements, supply and demand. At a time when pulp prices are soaring, no one connected with the industry can afford to miss this chance to examine the issues with key decision-makers from around the world. Speakers include: Mr Oermer Smurfit, Chairman and Chief Executive, Smurfit Continental Europe Ltd; Mr Rainer Häggblom, President, Mærsk Papyrus Consulting Oy; Mr Michael Gröber, Chief Executive Officer, Mærsk-Mahmoff Karlsruhe AG; Mr Roger Wright, Managing Director, Hawkins Wright; Mr Ronald Singer, Chief Executive Officer, Jamont.

To Advertise Your Legal Notices

Please contact
Tina McGorman

on

Tel: +44 0171 873 4842

Fax: +44 0171 873 3064

CONTRACTS & TENDERS

TO WHOM IT MAY CONCERN

CANCELLATION OF AUCTION SALE

(JUNE 20TH, 21ST & 22ND 1995)

REF: SWAN HUNTER at

(WALLSEND, NEWCASTLE-UPON-TYNE)

The Joint Administrative Receivers of Swan Hunter Limited, AM Homan FCA, GC Horsfield FCA and AE James FCA of Price Waterhouse are pleased to announce that contracts have been exchanged for the sale of Swan Hunter Shipyard at Wallsend including all plant and equipment to the THC Group, who intend to use the site in relation to their offshore activities.

THE AUCTION SALE SCHEDULED FOR THE 20TH, 21ST & 22ND JUNE 1995 IS THEREFORE CANCELLED.

We must apologise for any inconvenience caused by the late notice of cancellation due to circumstances entirely beyond our control and feel certain that you will join us in wishing the purchasers of the yard every success in the future.

HENRY BUTCHER
BROWNSLOW HOUSE, 10-11 HIGH HOLBORN, LONDON WC1V 6ED
TELE 0171 852 6501 FAX 0171 852 0772 TELEX 857377
A&G LTD, BIRMINGHAM, BRITISH LEADS, SOUTHAMPTON & MANCHESTER

PERSONAL

PUBLIC SPEAKING

Training and speech writing by award-winning speaker. First lesson free. Tel: (01727) 861133

NEWS: WORLD TRADE

Kono urges top-level talks on car dispute

By William Dawkins and Quentin Peel in Tokyo

Mr Yohei Kono, the Japanese foreign minister, yesterday called for urgent new efforts to break the deadlock in the car dispute between the US and Japan.

He proposed further top-level talks both before and after this week's economic summit of the Group of Seven industrialised nations in Halifax, Nova Scotia, to defuse the trade row. The US is threatening to impose punitive tariffs on \$6bn of Japanese luxury car

imports. Although Mr Kono said he did not think the dispute would affect "the entirety of our bilateral relations", senior Japanese officials warned that a prolonged deadlock might harm the wider relationship.

Mr Kono's plea came after a day of talks in Geneva broke down in deadlock on Monday night, after Japan complained to the newly-formed World Trade Organisation over the US threat of sanctions.

The Japanese government is confident that the WTO would decide in its favour, but off-

cials warned that such a ruling would not satisfy either side.

Mr Kono expressed doubt about the chances of reaching any settlement before the G7 summit, where President Bill Clinton and Mr Tomiichi Murayama, the Japanese prime minister, are due to meet for a last-ditch attempt at an agreement.

"Since the whole world is paying attention to this, we feel we have to come up with a solution," the foreign minister said.

Japanese officials added that

to talk before and after it.

"A good relationship is not something that exists on its own without the people involved making great efforts," said Mr Kono. "We have been making efforts and we shall continue to do so."

The sticking point between the two sides remains Japan's refusal to accept US demands for a government-guaranteed numerical increase in imports of car parts. "We have been saying that is outside the government's reach," he said.

Japanese officials added that

Washington dropped its insistence on a precise increase in imports underwritten by Tokyo. They say Japan is not considering counter-sanctions.

The bitterness in the latest trade dispute has aroused growing concern in the Japanese government, fearful that public opinion in both Japan and the US may challenge their traditional unquestioning alliance. Yet ironically, Japanese officials warn that any concession to the US might also provoke an anti-American backlash in Japan.

"If we keep on caving in to

the US at whatever cost, it would undermine national support for the Japan-US alliance," one senior official said.

Japan is less able to accommodate US demands than in previous trade disputes, he said. Japan could no longer reach an agreement with the US at the potential expense of its trade partners in Europe and the rest of Asia.

Japan is insisting that any market-opening measures agreed with the US should be equally available to all its trading partners, on a most-favoured-nation basis.

WORLD TRADE NEWS DIGEST

UK seeks more Mexican trade

Mr Howard Davies, director general of the Confederation of British Industry and shortly to be deputy governor of the Bank of England, has arrived in Mexico on a fact-finding mission with the aim of increasing UK investments and trade. The UK is the second largest foreign investor in Mexico after the US, with \$3.7bn in fixed investment. However, Britain's \$380m of exports last year accounted for only 1 per cent of Mexico's foreign purchases and lagged far behind other European countries.

About \$1.1bn, or almost one third of UK investment in Mexico, came in last year following the country's entry into the North American Free Trade Agreement. "Companies which invested last year have taken a sizeable balance sheet loss as a result of the devaluation, and they are not amused," Mr Davies said.

British diplomats, however, say Mexico's financial crisis has not deterred investments that had been planned before the devaluation. Cadbury Schweppes last month acquired a new bottling plant to extend its production of soft drinks. Tate and Lyle has taken an equity stake in one of Mexico's largest sugar manufacturers, while both Johnson Matthey and Allbright & Wilson are opening new manufacturing plants this year.

Diplomats estimate UK investment in Mexico will surpass \$4bn by the end of 1995.

Leslie Crawford, Mexico City

US avionics deal for Russia

Honeywell said yesterday it had agreed with Russia's Ramensky Priborostroitelny Zavod to co-produce Honeywell navigation systems for sale in countries of the former Soviet Union. This is the first time western-designed avionics will be co-produced in the Commonwealth of Independent States for that market. Honeywell said, Ramensky is an open joint stock company based near Moscow. The agreement covers Honeywell's inertial reference system for use in the CIS, Georgia and the Baltic states.

The navigational system locates the position of aircraft by telling a pilot where an aircraft is relative to the earth, as well as its latitude and longitude.

Reuter, Minneapolis

EDS wins Dutch rail contract

EDS, the US information services group, is to take over the management of information technology for the Dutch national railway, Nederlandse Spoorwegen, in a deal estimated to be worth more than \$300m over the next 10 years. EDS will take on 470 railway employees and will develop services in areas such as the provision of route planners and timetables for travellers, ticketing and reservation systems and in-train information displays.

The Dutch railways had made clear in 1994 that it wanted to sell its IT operations because they required big investments and generated little profit.

Ronald van de Krol, Amsterdam

Pharmaceutical sales

Year	Wholesale prices
1989	0.5
90	1.0
91	1.5
92	2.0
93	2.5
94	3.0

Source: Ciba

1995

1996

1997

1998

1999

2000

2001

2002

2003

2004

2005

2006

2007

2008

2009

2010

2011

2012

2013

2014

2015

2016

2017

2018

2019

2020

2021

2022

2023

2024

2025

2026

2027

2028

2029

2030

2031

2032

2033

2034

2035

2036

2037

2038

2039

2040

2041

2042

2043

2044

2045

2046

2047

2048

2049

2050

2051

2052

2053

2054

2055

2056

2057

2058

2059

2060

2061

2062

2063

2064

2065

2066

2067

2068

2069

2070

2071

2072

2073

2074

2075

2076

2077

2078

2079

2080

2081

2082

2083

2084

2085

2086

2087

2088

2089

2090

2091

2092

2093

2094

2095

2096

2097

2098

2099

20100

20110

20120

20130

20140

20150

20160

20170

20180

20190

20200

20210

20220

20230

20240

20250

20260

20270

20280

20290

20300

20310

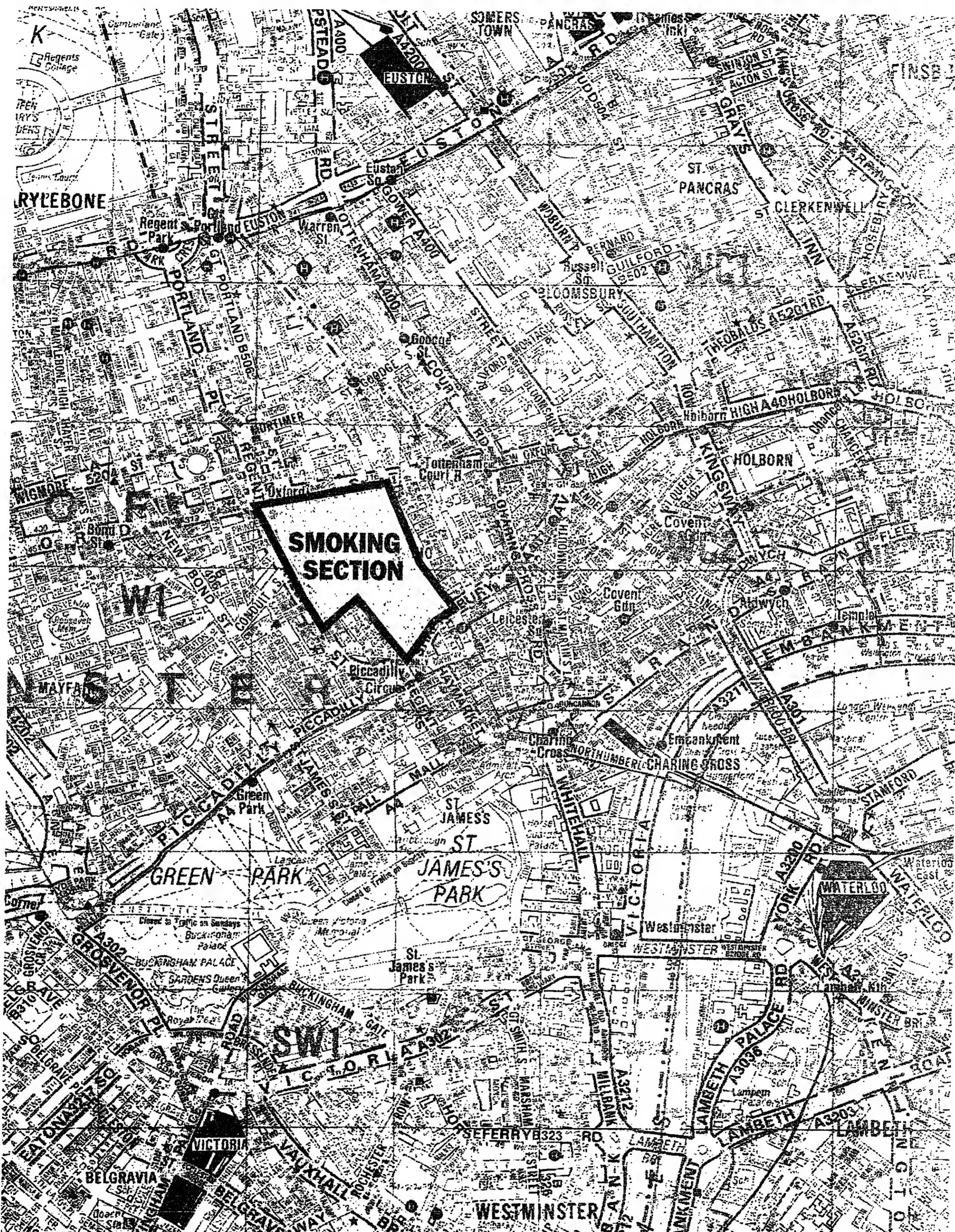
20320

20330

20340

20350

Where will they draw the line?



The passion to regulate down to the finest detail of people's lives can lead to infringements of personal liberty.

Philip Morris Europe S.A.

17,000 European Employees serving Europe's 97 million smokers.

For more information write to Philip Morris Corporate Affairs Europe, Rue Joseph II, 165-1040 Brussels, Belgium.

NEWS: ASIA-PACIFIC

Seoul hopes nuclear pact will mean closer ties

By John Burton in Seoul



US chief negotiator Thomas Hubbard offering a seat to Kim Gye-gwan, his North Korean opposite number, at talks in Kuala Lumpur yesterday. EPA

Officials in Seoul yesterday expressed hope that North Korea's acceptance of South Korean nuclear reactors will lead to closer ties between the two Koreas. "A new phase of inter-Korean relations is expected to develop into economic and personal exchanges after the nuclear issue is resolved," a government spokesman in Seoul said.

North Korea has boycotted talks with South Korea for the past year, while pursuing ties with the US and Japan. This has raised concerns in Seoul that Pyongyang was trying to isolate South Korea from its two main allies.

Pyongyang's diplomatic strategy included its demand that two light-water reactors promised to North Korea under its nuclear accord with Washington last October should come from the US or Europe instead of South Korea, which is financing more than half of the \$4bn (£2.5bn) project.

The new reactors, which would replace facilities that can produce weapons-grade plutonium, were offered to Pyongyang in return for scrapping its suspected nuclear weapons programme. After three weeks' talks with the US in Kuala Lumpur, North Korea agreed to let South Korea supply the reactors.

Seoul believes early resumption of inter-Korean dialogue is likely as South Korea will play the main role in the reactor project. One reason for

Seoul's insistence it should be the main reactor contractor was that it viewed the project as the main means to force North Korea to renew and maintain contacts with South Korea.

North Korea agreed to accept the South Korean reactors after the US offered a face-saving compromise that avoided naming Pyongyang's main *as for the source of the facilities*.

The reactor contract to be signed between North Korea and the Korean Peninsula Energy Development

design and technology currently under production.

The description conforms to the Korean standard nuclear power plant, a more advanced version of the reactor design and technology provided to South Korea by Combustion Engineering of the US.

Korea Electric Power, South Korea's state-run electricity utility, will be main contractor, but a US company, not yet selected, will serve as programme co-ordinator to supervise the project.

Analysts warn that North Korea may try to exploit possible loopholes in the new agreement to gain new concessions or try to keep South Korea from playing a key role.

One potential worry is that North Korea is expected to renew its demand that Keda provide an extra \$1bn for related facilities. The issue is still subject to negotiations with Keda. Another possible point of dispute is whether Pyongyang will let South Korean engineers and technicians enter the country, since it fears their presence could destabilise support for the Pyongyang government.

The new agreement stipulates only that the US will serve as the main point of contact with North Korea. In this regard, US citizens will lead delegations and teams to Keda to fulfil this role." Mr Geng Ro-myung, the South Korean foreign minister, was confident North Korea could not keep out South Korean personnel, since

Seoul is the main contractor. North Korea's attitude to future co-operation will be determined by its desire to set up diplomatic relations with the US and Japan, and its eagerness to attract foreign investment to aid its troubled economy.

Mr Robert Gallucci, US ambassador to the nuclear talks, said yesterday that any improvement in US-North Korea links would depend on Pyongyang's willingness to resume dialogue with Seoul.

Washington is expected to open a liaison office in Pyongyang if talks between the two Koreas proceed, but Mr Gallucci warned full diplomatic ties are unlikely until several problems are solved. "We have indeed other issues. They are North Korea's ballistic missile development programme and heavy conventional forces near the demilitarised zone."

Peter Montagnon in London adds: Germany last week became the second European country to offer financial support for the US-North Korea nuclear deal, diplomats say. But, like Britain, it has offered only a token amount, thought to be about \$1m.

The US, Japan and South Korea, partners in Keda, have been seeking financial contributions both in Europe and from Middle Eastern countries, which are to supply oil in the interim. The modest response, partly a reflection of the difficulties dogging the deal, has disappointed some of the Keda partners.

'Office ladies' seen as a way of giving the stock market a boost

Tokyo brokers woo well-off women

By Emiko Terazono in Tokyo

designer brand goods and expensive restaurants.

The TSE has followed the lead of the Japan Racing Association, which was concerned that horse racing's following was limited to unfashionable traditional trendsetters in the hope of turning the market around - the Ols, the "office ladies".

The Ols, who often live with their parents and are known for their substantial disposable income, have been the driving force behind Japanese consumption over the past few years. While the burst of the 1980s asset "bubble" is hitting the wallets of ordinary workers, women's magazines are still full of articles featuring

trader from brokerage officials on the floor of the exchange after trading hours.

TSE officials have already held two sessions this month and been pleasantly surprised by its popularity: in all they drew 240 participants. "We hope that the women and the people around them feel more familiar about stock investments" as a result, says the exchange official.

But while TSE officials say the seminar participants seem to understand the stock market better, they may have to try harder given the market's current weakness. "Stocks are a world I don't know about and it seems very scary," says Ms Keiko Kishi, an office worker, including a lec-

tary at a leading car company.

During the heady days of the stock market boom in the late 1980s, housewives, salarymen and pensioners all plied money in the stock market looking for quick profits. Following the crash in 1990, small investors have kept away from equity investments.

The Japanese broking community has been trying to rekindle private investor interest as large institutions have become increasingly averse to risk. Brokers have offered new products, and in April they proposed the creation of a "mini-market" where investors could trade shares in much smaller lots than the companies currently allow.

No-confidence vote defeat shows coalition unity intact

By William Dawkins in Tokyo



Ichiro Ozawa: opposed vote

Japan's three-party coalition government yesterday survived a no-confidence vote in parliament, proving that its tenuous unity is still intact, just over a month before an upper house election.

The motion, put by the opposition New Frontier party in a bid to raise its weak profile, was thrown out by 290 votes to 189. NFP hopes of splitting the dominant Liberal Democratic party were dashed, as all but three members of the coalition voted with the government.

Yesterday's challenge came after several weeks of debate within a deadlocked NFP. What finally prompted it to go on the offensive was the coalition's rejection last week of minor changes the opposition wanted to make to Japan's first parliamentary statement of contribution to its neighbours for the suffering they experienced at Japanese hands during the second world war.

The NFP wanted to add a "pledge never to repeat such actions again" to the government's motion, expressing deep remorse for Japan's wartime

record. But the LDP leadership refused to tinker with a painstakingly crafted compromise draft, for fear of reopening the rift in its own ranks over whether Japan's war record is a matter for remorse, let alone apology.

In the event, the wartime statement got through the 511-seat parliament last week on an uncounted standing majority, in the absence of more than 50 members of the LDP's right wing, reluctant to apologise for the war, and

all 171 members of the NFP. In addition, to the war row, the NFP was upset by a decision to summon one of its former members and a senior current member of the party - both former cabinet members - to testify before parliament next Saturday on allegations of financial corruption.

The NFP had also proposed the dismissal of Ms Takako Doi, lower house speaker, over the war statement, and Mr Shozaburo Nakamura, chairman of the lower house steering committee responsible for summoning the two politicians to testify. Both motions were defeated.

Mr Toshiki Kaifu, the NFP leader, and Mr Ichiro Ozawa, its head of strategy, had argued against launching a no-confidence vote, on the grounds that it was very likely to fail, given the coalition's 37-seat parliamentary majority.

Another school in the NFP, led by Mr Tsutomu Hata, former prime minister, argued that even a failed no-confidence vote would give the NFP a valuable chance to show its mettle in the run-up to upper house elections on July 23.

The Japanese government's monthly report on the economy, published yesterday, gave weight to concerns among ministers and business leaders about the weakness of economic recovery, Emiko Terazono writes from Tokyo.

The Economic Planning Agency said in its June report that while the economy maintained its "trend of mild recovery", sentiment among small and medium-sized companies in the manufacturing sector was deteriorating. The report indicated that growth in housing starts was slowing, while noting severe conditions in the labour market.

Machinery orders for April, however, rose sharply from the month before. The leading indicator of capital spending, private sector machinery orders, rose 14.9 per cent from March, the first rise in four months, according to the EPA. Orders from manufacturing and non-manufacturing sectors expanded 18.1 per cent and 18 per cent respectively. However, orders from the public sector declined 24.6 per cent while overseas orders fell 18.2 per cent.

Indian Ocean grouping faces a big 'Maybe'

Interest is stirring but years of hard work will still be needed, writes Nikki Tait

In a world of proliferating regional economic groupings, could an Indian Ocean forum be the next to join the list? The answer, if three days of semi-official talks in Perth this week are any guide, is at best, maybe.

The idea of co-operation around the Indian Ocean is not new. But it has met with little success in the past. An Indian Ocean Commission, set up in 1982 to foster regional economic development, has been confined to smaller island nations. On the defence front, an "Indian Ocean Zone of Peace" initiative, envisaging the ocean free of big power rivalry and pursued through a UN committee, has gone nowhere in more than two decades.

Perhaps even more significant, trade ties among nations abutting the ocean remain modest. Intra-regional trade accounts for little more than a fifth of their total trade and has grown modestly, from 17.9 per cent in 1980 to 20.9 per cent in 1993, in round terms, some \$106bn (£106bn).

But recently, interest has stirred. South Africa's President Nelson Mandela pushed

tries, with Australia, account for about half the region's total gross domestic product.

But while these developments improve the prospects for regional co-operation, they hardly provide the catalyst. Here, the record of other regional groupings, perhaps most notably the neighbouring Asia-Pacific Economic Co-operation forum, may prove more potent.

Experience seems to suggest enhanced regional co-operation can speed growth in general. As Mr Anwarul Hoda, World Trade Organisation deputy director-general, told the Ifor conference, even "third-party" countries have generally gained from the stimulus to demand for exports arising from higher economic growth among member countries because of regional integration.

In the case of the Indian Ocean Rim, big stumbling blocks remain. The first is the low base for intra-regional trade, and the structure of the economies involved. As Ifor working papers have pointed

out, most economies, with a few exceptions such as Singapore and Australia, are dominated by agriculture, and are net importers.

Senator Bob McMullan, Australia's trade minister, while arguing that intra-regional trade will grow in proportional terms, refused to draw into quantifying the gain. "It's not conceivable this will reach Apec proportions," he said.

Trade among Apec members accounts for about 68 per cent of their total trade.

A second, somewhat related, difficulty centres on defining who should belong to any Indian Ocean Rim grouping. South Africa, with its professed commitment to the Southern African Development Community, has stressed repeatedly that hinterland countries, influenced by Indian Ocean developments but not necessarily bordering the sea, must have a seat at the table.

Its delegates have made clear South Africa would not be interested in a repeat of the government-level Mauritius initiative if participation was

ranging from customs barriers to telecommunications and information technology.

These, according to Mr Amit Mitra, secretary-general of the Federation of Indian Chambers of Commerce and Industry, will report back to Mauritius Initiative officials at their next meeting.

At various levels, from business to government, there would be a "fairly clear co-operation agenda" within one or two years, he forecast.

But high hopes that an Indian Ocean Rim equivalent of the Pacific Economic Co-operation Council, which generated many of the ideas later adopted by Apec, could be created seem to be on hold for the present, while broader security and social issues have been sidelined into a second regional network involving academics.

"No magic will create an Indian Ocean Rim. You are not going to get overnight agreement when 28 or 32 countries are involved," warned one participant in Perth. "It will take years of hard work."

1995 GENEVA EXECUTIVE COURSES IN FINANCE

July 3-8 ADVANCED MATHEMATICS OF DERIVATIVE PRODUCTS

August 21-25 TREASURY RISK MANAGEMENT

August 21-25 FORECASTING TECHNIQUES IN FINANCIAL MARKETS

August 28-September 1 EXCHANGE-RATE AND INTEREST-RATE ECONOMICS

September 4-8 BOND PORTFOLIO AND INTEREST-RATE RISK MANAGEMENT

September 11-12 PRACTICAL YIELD CURVE BUILDING

September 13-15 SWAPS: VALUATION, HEDGING AND TRADING STRATEGIES

September 18-22 OPTIONS: VALUATION, HEDGING AND PORTFOLIO APPLICATIONS

September 20-22 RECENT DEVELOPMENTS IN OPTION PRICING

September 23-27 ADVANCED ANALYSIS OF INTEREST-RATE OPTIONS

November 20-24 EQUITY PORTFOLIO MANAGEMENT

November 27-December 1 GLOBAL ASSET ALLOCATION

December 6-8 USING AND VALUING EQUITY DERIVATIVES

Intensive courses for qualified professionals in banking and finance, insurance, business consulting, international specialists, with an optimal blend of theoretical principles and practical applications. Since 1982, some 800 banks and institutions from over 72 countries have sent their executives to ICMB courses in order to sharpen their skills in the latest risk management techniques.

For further information on other ICMB courses and our detailed brochure, please contact:

Fabienne Scialoia or Carolina Muscionico

International Center for Monetary and Banking Studies

P.O. Box 96, 1211 Geneva 21, Switzerland

Tel: 41/22-734 95 48, Fax: 41/22-733 38 53

Guide to Management Consultancy

on Tuesday, July 27.

This survey will examine a wide range of topics including an industry overview, information technology, shareholder value and telecommunications. For an editorial synopsis and information on advertising opportunities please contact:

Melanie Miles

Tel: 0179 873 4288 Fax: 0179 873 3064

FT Surveys

ARTS & ANTIQUES

UNDERR THE PATRONAGE OF HER MAJESTY QUEEN ELIZABETH THE QUEEN MOTHER

The Grosvenor House Art & Antiques Fair

15th-24th June

GROSVENOR HOUSE • PARK LANE • LONDON W1

Weekdays: 11am - 8pm
Weekends: 11am - 6pm

0171-499 6363 or 0171-495 6406

ROCK CONCERTS

BON JOVI

VAN HALEN

THUNDER

THE NATIONAL GROUND, CARDIFF ARMS PARK

FRIDAY 23RD JUNE 1995

WEMBLEY STADIUM

FRIDAY 23RD JUNE 1995

Open 2000, Bands 2000-2200, Last admission 2100, Last exit 2200, Last band 2230, Last admission 2300, Last exit 2400, Last band 2430, Last admission 2500, Last exit 2600, Last band 2630, Last admission 2700, Last exit 2800, Last band 2830, Last admission 2900, Last exit 3000, Last band 3030, Last admission 3100, Last exit 3200, Last band 3130, Last admission 3200, Last exit 3300, Last band 3230, Last admission 3300, Last exit 3400, Last band 3330, Last admission 3400, Last exit 3500, Last band 3430, Last admission 3500, Last exit 3600, Last band 3530, Last admission 3600, Last exit 3700, Last band 3630, Last admission 3700, Last exit 3800, Last band 3730, Last admission 3800, Last exit 3900, Last band 3830, Last admission 3900, Last exit 4000, Last band 3930, Last admission 4000, Last exit 4100, Last band 4030, Last admission 4100, Last exit 4200, Last band 4130, Last admission 4200, Last exit 4300, Last band 4230, Last admission 4300, Last exit 4400, Last band 4330, Last admission 4400, Last exit 4500, Last band 4430, Last admission 4500, Last exit 4600, Last band 4530, Last admission 4600, Last exit 4700, Last band 4630, Last admission 4700, Last exit 4800, Last band 4730, Last admission 4800, Last exit 4900, Last band 4830, Last admission 4900, Last exit 5000, Last band 4930, Last admission 5000, Last exit 5100, Last band 5030, Last admission 5100, Last exit 5200, Last band 5130, Last admission 5200, Last exit 5300, Last band 5230, Last admission 5300, Last exit 5400, Last band 5330, Last admission 5400, Last exit 5500, Last band 5430, Last admission 5500, Last exit 5600, Last band 5530, Last admission 5600, Last exit 5700, Last band 5630, Last admission 5700, Last exit 5800, Last band 5730, Last admission 5800, Last exit 5900, Last band 5830, Last admission 5900, Last exit 6000, Last band 5930, Last admission 6000, Last exit 6100, Last band 6030, Last admission 6100, Last exit 6200, Last band 6130, Last admission 6200, Last exit 6300, Last band 6230, Last admission 6300, Last exit 6400, Last band 6330, Last admission 6400, Last exit 6500, Last band 6430, Last admission 6500, Last exit 6600, Last band 6530, Last admission 6600, Last exit 6700, Last band 6630, Last admission 6700, Last exit 6800, Last band 6730, Last admission 6800, Last exit 6900, Last band 6830, Last admission 6900, Last exit 7000, Last band 6930, Last admission 7000, Last exit 7100, Last band 7030, Last admission 7100, Last exit 7200, Last band 7130, Last admission 7200, Last exit 7300, Last band 7230, Last admission 7300, Last exit 7400, Last band 7330, Last admission 7400, Last exit 7500, Last band 7430, Last admission 7500, Last exit 7600, Last band 7530, Last admission 7600, Last exit 7700, Last band 7630, Last admission 7700, Last exit 7800, Last band 7730, Last admission 7800, Last exit 7900, Last band 7830, Last admission 7900, Last exit 8000, Last band 7930, Last admission 8000, Last exit 8100, Last band 8030, Last admission 8100, Last exit 8200, Last band 8130, Last admission 8200, Last exit 8300, Last band 8230, Last admission 8300, Last exit 8400

EDNESDAY JUNE 14 1995
osier ties

FINANCIAL TIMES WEDNESDAY JUNE 14 1995 *

9



A CROSS-BORDER LEASE FOR A MAJOR GLOBAL AIRLINE

(They Liked Our Non-Stop International Service)

Understanding international tax laws enabled us to structure a lease more advantageous to our client than straight financing. We saved them cash up front and taxes later. Not the way most banks would handle it, but we find it pays to go the extra mile.

BA Bank of America

Our client had the benefit of relationship officers specializing in leasing, debt arrangement and international tax law.



NEWS: UK

Heseltine seeks to boost motor components

By Peter Marsh

Mr Michael Heseltine, the trade and industry secretary, has told the car industry to co-operate in an effort to persuade or coerce UK-based component suppliers to adopt "world-class" manufacturing techniques.

Mr Heseltine wants the car sector to identify areas of the component industry that could benefit from this approach, even though this might involve some reduction in competition between individual suppliers.

The trade and industry secretary

delivered his message at a dinner last week attended by senior executives from eight big UK-based car and automotive parts companies.

Representing the car industry were Mr Ian McAllister, chairman of Ford of Britain; Mr John Towers, chief executive of Rover, which is owned by BMW; Mr Ian Gibson, chief executive of Nissan Motor Manufacturing (UK); and Mr Charles Golden, chairman of Vauxhall, the UK subsidiary of General Motors.

Executives from component suppliers were Mr Trevor Bonner, chief

executive of GKN; Mr Colin Hope, chairman of T&N; Mr John Neill, chief executive of Unipart; and Mr Jack Fryer, director of strategic planning at Lucas Industries.

The gathering was part of Mr Heseltine's effort to ensure that British industry absorbs state of the art production and management methods. Last month he unveiled a white paper on the subject, pledging £165m to improve the international competitiveness of British industry.

He identified the car components sector, with annual sales of about £5bn and encompassing about 4,000 companies, as strategically important. He believes that component makers will share the improved prosperity of the re-invigorated car sector only through a big effort on competitiveness.

The car components industry in the UK has improved enormously in the past few years, but then so has the industry in other countries. There are still too few world-class companies in the sector and the car industry is going to have to do more to help them," a source

close to Mr Heseltine said. The Society of Motor Manufacturers and Traders helped to organise the dinner. It is working with the DTI on a programme to educate more component companies about the best practice in the industry, for instance through learning from the Japanese motor parts industry.

Mr Ernie Thompson, the society's chief executive, said Mr Heseltine showed "impatience" that many UK component makers were weaker than their foreign counterparts.

One way to improve matters

would be for the car sector through the SMMT to assign to specific companies the job of trying to educate set groups of component businesses. "Otherwise the logistics of this could be a nightmare," said Mr Thompson.

Mr Gibson of Nissan said the talks were part of a continuing effort by the trade and industry secretary to encourage the industry to help itself. "He is still trying to build the sense [of co-operation] when in the past many companies have been more concerned at doing each other down."

Car mirror rivalry turns cut-throat

Manufacturers lock horns for share of increased parts market

If you are invited to Britax Wingard's factory in Portchester, Hampshire, do not expect a slap-up lunch. Last year the company, Britain's biggest supplier of wing mirror systems for cars, converted its directors' dining room into a workshop for analysing and improving on its rivals' products.

Concentrating on engineering instead of eating looks like paying off. On top of a 60 per cent increase in production over the past three years, Britax is on the brink of winning a substantial order from Volvo of Sweden at the expense of Hohe of Germany, Europe's biggest maker of wing mirrors.

Much of Britax's effort in lining up the order has been centred on its "teardown" room in Portchester where it has dismembered Hohe mirrors and come up with a new design for making essentially the same products at 20 per cent of the cost.

The likely switch of suppliers by Volvo illustrates the highly competitive nature of the car components industry - of which mirror systems are a small but particularly cut-throat segment - and the

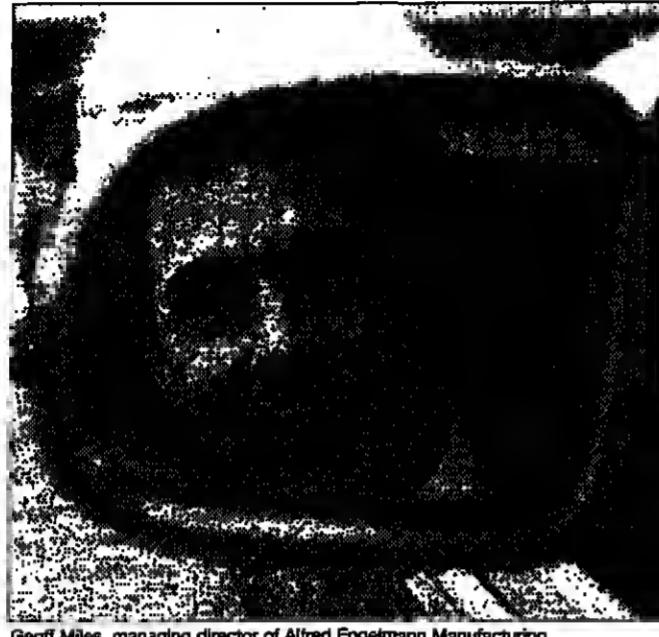
recent turnaround in performance of the UK engineering sector. Of the 26m wing mirrors likely to be produced in western Europe this year for new cars, about a fifth will come from Britain. Of the UK production, worth about £70m, roughly a third will be exported.

UK manufacture of car wing mirrors - not to be confused with internal mirrors, which use different glass and are less technically sophisticated - has grown by about a quarter in volume in the past three years. Wing mirror systems normally consist of a glass reflector in a plastic shell, often with an electric actuator for adjustments. Depending on technical complexity, most mirrors cost the carmaker between £10 and £20 each.

Mirrors are viewed in the car industry as being of a technical sophistication roughly mid-way between a commodity and a highly engineered product such as a gearbox where a large degree of design partnership between customer and supplier is needed.

The rise in UK production has been triggered largely by foreign investment, partly due to the impact of new UK car plants operated by Nissan and Toyota. The resulting rise in demand for car parts has boosted activity in the UK by the five companies which, between them, account for more than 80 per cent of the west European market for external car mirrors. Of these five, Hohe is being bought by Donnelly, a US car parts maker. Britax is part of BSG, the British components group.

The other three are Harman, jointly owned by Fiat of Italy and Reydel, a French components group; Alfred Engelmann



Geoff Miles, managing director of Alfred Engelmann Manufacturing

mann of Germany, whose UK subsidiary is 49 per cent owned by Siemens; and Canadian-owned Magna.

Counting the new Hohe-Donnelly grouping, four of the five big makers have production bases in either the UK or Ireland, and more than anything else the looming deal between Britax and Volvo underscores the growing importance of mirror making to Britain's £5bn a year car components industry, and also the increasing success of many UK engineering companies in winning export orders.

The Volvo order for mirrors is for a new range of cars for production later in the 1990s. The Swedish company says it is talking both to Britax and to Hohe, its long-standing supplier which the industry had expected to win the deal.

Mr Werner Schieck, Hohe's managing director, said he was assigned to the UK supplier taking over an "interesting position" of the Volvo business.

"People jump in and out of contracts - that's the nature of the industry," he said.

In three years' time, the deal could be worth about £10m a year to Britax. But in the mirror business there are no easy pickings, with every success bitterly fought over and with margins cut to the bone, thanks to the increasingly aggressive approach to com-

petitors by the big vehicle companies.

The mirror purchasing manager at a British carmaker said: "It's in our interest to keep the mirror makers hungry. If someone loses their business to a rival they begin sharpening their pencils to grab someone else's. That helps us keep costs down and remain competitive." As well as driving hard bargains on

Saab kept rival wing mirror suppliers on tenterhooks by phoning twice a day for two weeks to ask for lower quotes

pricing and quality, the big companies show little hesitation about dumping one company for another if this can be justified on cost.

"In this industry nobody sits still for long," said Mr Rod Owen, technical sales director of Raydyot, a Birmingham-based mirror company which specialises in systems for trucks and is trying to branch out into car mirrors. Last year Raydyot lost an important mir-

ror contract with IBC Vehicles, a joint venture between General Motors of the US and Isuzu of Japan, after IBC found it could buy equivalent products cheaper from the UK factory of Alfred Engelmann in Corby, Northamptonshire.

Engelmann, which has invested an estimated £20m in its Corby plant over the past seven years, is a big supplier to GM in both the UK and Germany, in picking up the contract for IBC's Frontera (sold through Vauxhall), the group benefited from its experience in long production runs and cutting costs.

A similar strategy paid off last autumn for Magna, which has a factory in Bristol. It persuaded Rover that rather than buy the mirrors for its 600 model from Donnelly plants in Ireland, it could get them about 30 per cent cheaper using a redesign from Magna.

This switch partly brought about by Rover's wish to reduce its number of suppliers and give more business to Magna, will take place in about six months and could save Rover about £1m a year.

Typically, the battles for orders are conducted behind the scenes. "There is little point in advertising what we do - that only gives our rivals ideas about how they can cut in," said one mirror executive.

Companies frequently tear

apart each other's designs to work out improvements. In the reorganisation by Magna of the Rover 600 mirror, the company cut the number of parts in the rival Donnelly mirror by about a quarter to about 25, to make fabrication easier and cheaper.

In the equivalent development at Britax for the Volvo mirror, the company cut costs on the comparable Hohe design by reducing the use of metal and substituting plastic - which is easier to mould and saves on painting costs.

The big car companies frequently play off suppliers against each other in their efforts to minimise prices. In a recent contract award by Saab through Vauxhall, the group benefited from its experience in long production runs and cutting costs.

This switch partly brought about by Rover's wish to reduce its number of suppliers and give more business to Magna, will take place in about six months and could save Rover about £1m a year.

Typically, the battles for orders are conducted behind the scenes. "There is little point in advertising what we do - that only gives our rivals ideas about how they can cut in," said one mirror executive.

But the mirror makers also have cards to play. Car companies need partnership deals with suppliers to help cut costs and provide some element of stability.

"With the Japanese firms you feel you can go to them if you have a problem," says one mirror executive. "The western companies are less forgiving and for all their talk about partnership they will drop you if the going gets tough."

But persistence can also pay off. In 1990, Mr Tony Pritchard, the sales director of Midland Industrial Glass, a Birmingham-based company which is one of Europe's biggest suppliers of the glass reflectors for car mirrors, identified Peugeot Citroen, the French carmaker, as a potential customer. That led him into four meetings at the main factory near Strasbourg of Harman, Peugeot's biggest mirror supplier.

After realising his knowledge of French was not good enough to clinch a deal, Mr Pritchard hired a French speaker - Ms Sylvie Gargan, now Midland's export administrator - to work on the project. Two years ago, he won a film a year order to supply reflectors for fitting to Peugeot cars, mainly in France, boosting output of his company by about a fifth.

Peter Marsh

Engineering unions renew push for shorter week

By Andrew Bolger, Employment Correspondent

The Trades Union Congress aims to negotiate with a future Labour government, not dictate in it, Mr John Monks, the TUC general secretary, told the AEEU engineering and electrical union conference yesterday.

He knew of enough good pubs that did beer and sandwiches, he said, without having to impose on Downing Street hospitality.

Speaking yesterday at the AEEU engineering and electrical union conference in Blackpool, Mr John Allen, an executive council member, said: "Our target has always been 39 hours for all workers, blue-collar and white-collar alike, in the engineering industry." Mr Allen said it was not yet time to drive employers down

from 37 to 35 hours. The first priority would be a "mopping up" operation, catching those employers who had escaped reducing hours in phase one, and targeting employers who had signed shorter hours agreements but had subsequently forced up working hours during the recession.

"At the present time many of

our members are still being employed on 39 and 40 hours a week and the situation cannot be tolerated any longer," Mr Allen said.

The confederation raised a £15m campaign fund through workers contributing an hour's pay a week. This allowed colleagues to be paid generous strike pay when they took

selective action against large engineering groups such as British Aerospace and Lucas Industries. Mr Allen said this fund still contained £9m and would be used as a war chest for the second phase.

He declined to identify possible target companies, but said: "I would draw your attention to the fact that Ford, Vauxhall and Peugeot-Talbot still operate a 39-hour week, and I say to you all today, our members will want and will get a shorter working week.

"The distortion of working hours in the car industry is intolerable and conference must note that both Ford and Vauxhall wish to apply best strike pay when they took

European practices in marketing their products." Best European practice, he said, was a 35-hour week.

Mr Paul Gallagher, the general secretary of the AEEU, said a government investigation of the effects of the first phase of the shorter working week campaign, published by the Department of Employment, had proved that the shorter hours agreements had not led to any of the disadvantages ministers had warned about.

"In fact, the number of new jobs increased, no jobs were lost, the amount of overtime did not rise, and productivity improved," he said.

Companies take on more debt

By Robert Chote, Economics Correspondent

The financial position of Britain's biggest industrial and commercial companies became increasingly illiquid for a third successive quarter in the first three months of the year, as companies took on more short-term debt and ran down stocks of short-term assets.

The Central Statistical Office said yesterday that large company debts which have to be repaid within a year rose from £53.4bn in the fourth quarter of last year to £54.8bn in the first quarter of this year. Assets which can be cashed in within a year fell from £69.8bn to £67.1bn in the same period.

The liquidity ratio of big companies - short-term assets as a multiple of short-term liabilities - fell from 1.31 per cent in the final quarter of last year to 1.23 per cent in the highest figure since spring last year. Financial institutions, in contrast, continued to scale down their new issues.

NHS board directors criticised

By Simon Kuper

Many members of National Health Service trust boards know too little about the NHS, according to a report published today by the Audit Commission, the public service watchdog.

The National Association of Health Authorities and Trusts responded with a statement that board members were being "overloaded" with work.

Nearly 4,000 non-executive directors have joined the boards of NHS trusts, health authorities and health commissions since 1991, when the government's NHS reforms started.

Particularly in the early years, many directors came from the private sector. Mr Andrew Foster, the commission's controller, said some knew little about the NHS and were therefore reluctant to question executives about medically related issues.

Many newcomers to the NHS were confused by its accounting methods. "Lots of non-executives find them absolutely gob-bldegook," said Mr Foster.

to pay for long-term care, similar to that established in Germany this year, where employees and employers pay 1 per cent of eligible earnings.

Help the Aged said that since one-in-four voters was now a pensioner, care issues would be significant in the next general election.

The charity said the increase would be needed because of the projected growth in the number of older people, from just over 8m in 1991 to nearly 12m in 2021. It called for a compulsory insurance scheme

and that is not their job," Mr Foster said. But many trust boards were functioning well.

He said boards should set long-term strategy, hold executives to account, and listen to local communities.

The commission welcomed moves towards advertising for non-executives. There has been public debate about the number of Conservative party members recruited to boards.

The National Association of

Health Authorities and Trusts said non-executives were over-involved in "operational management, disciplinary hearings and grading appeals", and would soon have more to do under new NHS complaints procedures. Mr Philip Hunt, the association's director, called for "some radical new thinking about the role of non-executives".

Mr Ross Tristam, director of the NHS Trust Federation, said most board members were spending two days a week on their tasks, rather than the two days a month for which they were paid. They receive £5,000 a year.

But Mrs Elspeth Metcalfe, who heads the family health service authority for Hereford and Worcester, said: "Many are doing more than two days a month, but some are doing less."

Mr Tristam said it could take board members a year to understand the NHS. The boards of the longest-standing trusts, which are now four years old, were therefore at an advantage, he said.

Taken on Board. HMSO. £6.

US group plans new chain of cinemas

By Alice Rawsthorn

American Multicinema, the US company which opened the UK's first multiplex cinema, is returning to the UK with plans to launch a chain of second generation multi-screen complexes, including shops, restaurants and at least 20 screens.

The return of AMC comes at a time of frenetic activity in the cinema market. The sale of MGM Cinemas is nearing its conclusion with a US-led consortium including Mr Richard Branson's Virgin Group, as the frontrunner. Cineplex, a new company formed by a former Warner Bros executive, has raised £24m to open another new multi-screen chain.

AMC, the largest multiplex operator in the US, first ventured into the UK in 1985 when it opened The Point in Milton Keynes as a joint venture with Bass, the brewing and leisure group.

The Point was highly successful and became a catalyst for the rapid expansion of the UK multiplex market. There are now more than 70 multi-screen complexes in the country, representing 33 per cent of all screens and 40 per cent of box office takings.

Multiplexes are by far the most profitable area of the cinema business. Their expansion is a big factor behind the increase in cinema attendance from 54m in 1984 to 110m last year. It is also one of the main reasons for the high level of interest in MGM, the UK's largest cinema chain which has attracted offers from Rank Organisation, PolyGram, Carlton Communications and Time Warner, as well as Virgin.

AMC had ambitious plans to expand its UK interests in the mid-1980s but withdrew from the market in late 1988 to concentrate on expansion in the US. It sold its UK operation, including its stake in The Point, for \$98m.

The company has since established a chain of 250 multi-screen complexes in the US, with more than 1,600 screens, and plans to return to the UK. AMC has asked DTI, Debenhams Thorpe, the chartered surveyors, to find suitable sites for its new chain. AMC plans to open two multi-screen complexes in the London area, one in the east and the other in the west. It has also targeted Leeds, Bristol, Cardiff and Birmingham as key sites for its cinemas.

The AMC complexes will be similar in the second generation multiplexes the company has been opening in the US. These complexes are larger than the first wave of multiplexes, with

TECHNOLOGY

Louise Kehoe and Paul Taylor preview the August launch of Microsoft's latest operating system

A new window on the world

The \$100bn world personal computer industry is awaiting with a mixture of excitement and trepidation, Microsoft's planned August 24 launch of Windows 95, a new version of the operating system that is used on the majority of PCs worldwide.

The program could boast sales of PCs to unprecedented levels, but in the short term some industry executives fear it might dampen the market as corporate buyers pause to evaluate the new program.

There is new uncertainty about the launch date following the decision by the US Justice Department to launch an antitrust investigation into the on-line element of the new program. But one thing is clear: Microsoft is calling the time. Every one else in the industry is being forced to sing along. Never before has Microsoft's power to orchestrate the pace of change in the industry been so clearly demonstrated.

Assuming that the program is introduced as planned, some 10m-20m copies of Windows 95 will be sold before the end of this year and 1996 sales could top 50m copies, say analysts at Computer Intelligence InfoCorp, a US market research group.

"Within 60 days, Windows 95 will be the dominant operating system on new PCs," predicts Gordon Eubanks, chief executive of Symantec, a PC software company. By the end of next year, industry executives expect close to 90 per cent of all PCs to be running the new Microsoft operating system program.

Home PC users will adopt Windows 95 almost "overnight", says Lorrie Strong, Compaq Computer vice-president of marketing.

"Consumers are anxious to get the latest and greatest product and to be sure that they are not spending their money on old, obsolete technology."

The transition is expected to be

more gradual among corporate users with large numbers of PCs operating in networks.

"For commercial customers this is a big step," says Greg Falzon of Computer Intelligence InfoCorp. Some businesses will delay buying until Windows 95 has been proven free of "bugs", he predicts.

As with any new software, users face a period of learning. Although "ease of use" is one of the most praised features of Windows 95, the vast numbers of people expected to install the program could create an avalanche of calls to technical support services.

Microsoft plans to quadruple the number of technicians answering telephone calls in the US to 1,600 by contracting with other companies to share the load. Similar arrangements have been made elsewhere. PC manufacturers and application software developers are also braced for an onslaught of customer calls.

In the corporate arena, the transition will place increased demands on companies' "help desks". Businesses could face significant increases in the cost of training and support as they adapt.

Many PC users face the additional expense of a hardware upgrade. Although Microsoft insists that Windows 95 can be used on a PC with a 386 microprocessor and just 4MB of memory, optimal perfor-

mance requires a more powerful PC with more memory. The consensus within the industry is that 8MB-16MB is needed to take full advantage of Windows 95 functions such as "multitasking" which enables the PC to run more than one application program simultaneously.

"I would not feel comfortable recommending less than 8MB of memory to users," says Michael Culver, director of product marketing for Acer America. "Nor, however, do I believe the vast majority of customers will need 16MB."

While Compaq, Acer and other leading PC manufacturers have included 8MB of memory in most of their products sold over the past year, there is a large installed base of PCs that will need extra memory chips to run Windows 95.

The anticipated high demand for PC memory upgrades comes, however, at a time when there is a shortage of dynamic random access memory chips. "Memory chip prices are exorbitant," says Jim Handy, semiconductor industry analyst at Dataquest, a US market research company.

Other features include enhanced security, "plug-and-play" technology, and dial-in network support for portable computers. Gartner suggests Windows 95 should save about \$1,190 per user per year compared over the total costs of running a Windows 3.1 system.

"Migration costs [system software only] will typically be recovered within three to six months," Gartner believes.

to accommodate Windows 95, or increasing their support and systems management costs by using two generations of software.

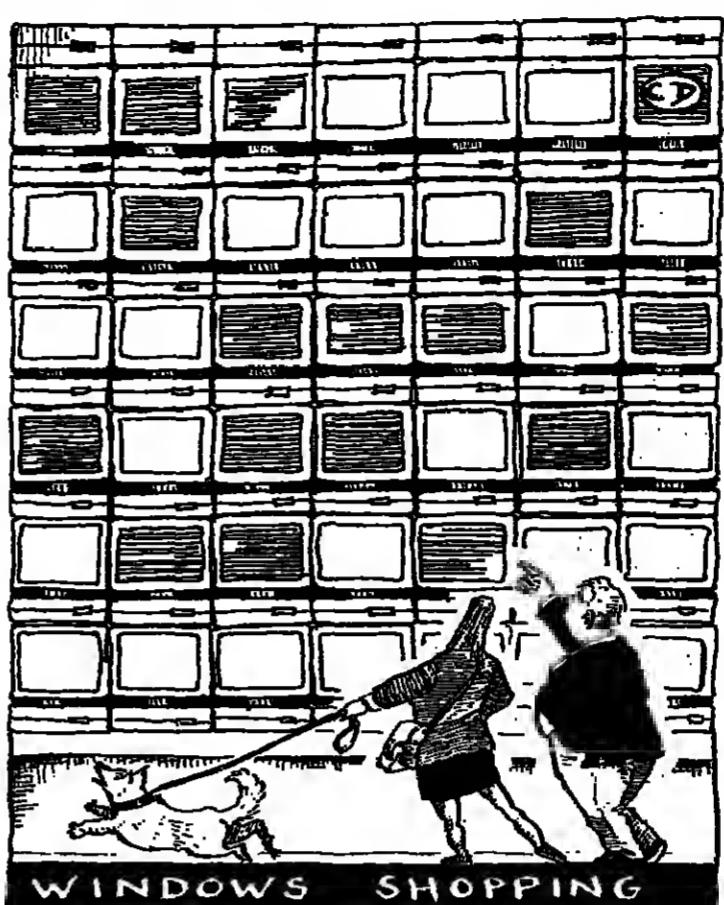
In the longer term, Windows 95 is expected to provide cost benefits. "We believe Windows 95 will lead to significantly reduced total cost of ownership compared to DOS or Windows 3.1," say analysts at the Gartner market research group.

The savings are expected to come through increased ease of use combined with more functions supplied in one package. This could increase productivity and cut technical and administration costs.

Windows 95 is designed to reduce administration costs by incorporating a feature called the Registry - a single point of reference for hardware, software and individual user profiles and for systems policies. This enables network administrators centrally to monitor and control use of individual PCs.

Other features include enhanced security, "plug-and-play" technology, and dial-in network support for portable computers. Gartner suggests Windows 95 should save about \$1,190 per user per year compared over the total costs of running a Windows 3.1 system.

For PC manufacturers, Windows 95 appears to be good news. Arriving in time for the peak PC selling season before Christmas, the new program could ensure that consumer interest in PCs does not flag.



"1995 may be the biggest year ever in the PC industry, and a lot of that will be driven by the new operating system," says Falzon.

But industry executives are not so sure. PC producers are hoping that Windows 95 will magically

make everyone want to buy a Pentium PC with 8MB of memory," says Bob Frankenberger, chairman and chief executive of Novell, Microsoft's largest competitor in the PC software market. "I don't think it will happen quite that fast."

Culver says: "Only Microsoft really believes that Windows 95 will give the PC industry a boost. In the short term it will have a significant negative impact by increasing PC manufacturers' support and transi-

tion costs."

Compaq and several other PC makers plan to let corporate customers set the pace of the transition to Windows 95 by installing both current and new versions of Windows on PCs for the business market. Customers will have a one-time-only opportunity to choose which operating system they want to implement.

Microsoft's competitors in the market for applications software also have mixed feelings about the Windows 95 launch, even though it is expected to create demand for a new generation of "native" applications - programs designed to take full advantage of the new operating system.

Within a month of the launch of Windows 95, Microsoft plans to unveil a new version of its widely used "Office" suite of applications. Competitors such as Lotus and Novell are also rushing to bring Windows 95 versions of their products to market, but they start out at a disadvantage.

It is not by coincidence that Microsoft's applications products will be available almost simultaneously with the introduction of the new operating system, says Allen Carney, Lotus development vice-president of desktop marketing. "Very few independent software vendors have been able to time development cycles so that it happens to work out that way." Windows 95 will serve as a bitter reminder of "whose playing field we are on".

While PC industry executives are hoping that Microsoft will introduce Windows 95 in August, after years of delays, there is still the Justice Department's antitrust action to worry about.

Microsoft would not be the only victim if there is a last-minute hitch. Windows 95 will open on August 24, or leave the entire PC industry covered in broken glass.

Powerful performance sets the pace

Windows 95 is a heavyweight, as operating systems go. Installation from 15 floppy discs or, more conveniently, a single CD-Rom disc takes between 30 and 45 minutes.

One of the most lively debates over Windows 95 is likely to be over what type of machine and how much memory it needs to run effectively.

The official word is that as long as a user has at least a computer based on an Intel 386DX chip with 4MB of memory or better, Windows 95 will run at least as fast as Windows 3.1, and in many cases faster.

In practice, however, most users will appreciate the extra speed and flexibility that a 486 or Pentium PC with at least 8MB of memory will

deliver - probably the most effective upgrade users can make to a Windows 95 computer will be to add memory.

Installing Windows 95 is straightforward and for those upgrading from Windows 3.1 there is an integrated tutorial and help system. For 3.1 users already hankering after the familiar program manager, there is even an option during installation to load a lookalike when Windows 95 is fired up.

But Microsoft has also listened to customers who complained about the look of 3.1 user interface. The basic Windows 95 main screen is a

clean and simple "desktop" with program icons to the left, a new start button in the lower left corner and a "task bar" along the bottom that allows the user to switch between applications quickly.

Windows 3.1 put what Microsoft describes as "a friendly face" on top of Dos commands to make day-to-day PC tasks easier. In Windows 95 the goal is to make those tasks more intuitive or, where possible, automatic.

The addition and configuration of new hardware devices such as a CD-Rom drive is one example. Windows 95 examines the new hardware, automatically loads the

right software drivers, sets technical parameters and tells other applications about the existence of the new device without intervention by the user - Windows 95 also includes improved multimedia support.

New peripherals, such as printers, that are compatible with the plug-and-play standard will automatically work immediately they are installed.

Nevertheless, given the range of hardware devices and software available for PCs, it seems inevitable that compatibility problems will be an important issue for Windows 95 users, and a

primary cause of help desk calls. For business users, heavily customised and purpose-built Windows applications could prove particularly troublesome.

Because Windows 95 is a 32-bit operating system, it is faster, more flexible, robust and secure than its predecessors. System crashes, annoyingly frequent under Windows 3.1, could be a thing of the past. Running more than one application at a time is also much easier and faster.

Windows 95 provides extensive networking features including support connections to the Internet - although this involves complex adjustment and settings and is one area that could be improved.

It is also closely integrated with

annoying problems with cranky MS-Dos based games that refuse to run under Windows 3.1.

New utilities include a program for checking and repairing discs,

although most business users will probably also want the added security provided by the tools - including virus-checkers - available from third-party software vendors such as Symantec.

Windows 95 provides extensive networking features including support connections to the Internet - although this involves complex adjustment and settings and is one area that could be improved.

In most areas the software lives up to, or exceeds, expectations.

Paul Taylor installed a Beta test version of Windows 95 on his home personal computer in December.



IRELAND. THE CALL CENTRE OF EUROPE.

Many large European and American companies have recognised the value of setting up a pan-European call centre to serve each of their international markets.

If you are looking for the best location for your call centre, look no further than Ireland: thanks to our advanced telecommunications technology, no other country is closer to the heart of Europe - yet no other country has more competitive call rates.

Ireland can also offer a well educated, multilingual and flexible workforce at a lower cost. Add in a substantial tax benefit and you have the most effective Call Centre in Europe.

If you want to find out how you can join major companies such as ITT Sheraton, Best Western, Korean Air, Global Res. POINT Information Systems (GmbH), and Dell in making the most of Ireland's telecommunications advantage, give us a call.

HEAD OFFICE

Ireland
Vinton Park House,
Vinton Park,
Dublin 2.
Tel: +353 1 600 0033.
Fax: +353 1 600 3703.

Germany

Holzmarktstrasse 11,
D-8047 Munich.
Tel: (089) 408 02 00.
Fax: (089) 408 02 01.

Netherlands

Buitenhof 101,
Strawinskylaan 801,
1077 AX Amsterdam.
Tel: (020) 670 0000.
Fax: (020) 670 0001.

United Kingdom

Ireland House,
101 New Bond Street,
1077 AX London.
Tel: (0171) 629 5911.
Fax: (0171) 629 4270.

**IDA
IRELAND**
INDUSTRIAL DEVELOPMENT AGENCY

THE CALL CENTRE OF EUROPE

CURBING STATE AID? NEW DIRECTIONS IN EC COMPETITION POLICY

14 July 1995

London, Hotel Inter-Continental

FT
FINANCIAL TIMES
Conferences

State Aid causes trouble. It causes trouble to politicians; it causes trouble to taxpayers; it causes trouble to companies competing with those supported by state aid; and it can even cause trouble to the recipients - particularly if it has not been cleared with the European Commission.

Recently there have been signs that EC Competition Commissioner Karel Van Miert intends to ensure that the competition rules are applied much more rigorously to recipients - and potential recipients - of state aid. What will this mean for the companies that receive state aid - whether overtly (in the form of subsidies) or less obviously (in the form of guarantees)? What will it mean to the bankers? What are the potential implications for their investors, and for their professional advisers? And last but not least, what could it mean for their competitors?

All these issues will be explored at a one-day FT conference in London in mid-July. Distinguished speakers include:

Mr Karel Van Miert
Member of the European Commission

Ms Rosemary Radcliffe
Head of Economics
Coopers & Lybrand

Mr Dirk Hudig
Chairman, State Aid Working Group
UNICE (European Union of
Industrial & Employers Confederation)

Mr Philippe Chappatte
Partner
Slaughter and May

Mr Clifford R Dammers
Secretary General
International Primary Market Association

Mr Samuel S Theodore
Managing Director, Financial Institutions
Moody's Investors Service

FINANCIAL TIMES CONFERENCES

To: Financial Times Conferences, P.O. Box 3651, London SW1 8PH, UK
Tel: (+44) 01-673 4000 Fax: (+44) 01-673 0335

Curbing State Aid? New Directions in EC Competition Policy
London, 14 July 1995

PLEASE TYPE
Mr/Ms/Ms/Dr/Other
Name as appropriate

First Name _____
Surname _____
Position _____
Department _____
Company/Organisation _____
Address _____
City _____
Postcode _____
Country _____
Tel _____
Fax _____
Type of Business _____

Please send me conference details
 Please reserve one place at £465.00 plus VAT at 17.5%, total £546.37

Cheque enclosed made payable to Financial Times Conferences

Bank transfer to: Financial Times Conferences, Midland Bank plc
City of London Corporate Office, Account Number: 7800095
Sort Code: 40 02 50, International SWIFT Code MIDLG822
(Please quote delegate name as reference)

Please charge my AMEX/Mastercard/Visa with £ _____
Card No. _____

Expiry date: _____ Signature of cardholder: _____

Cancellation Policy: Cancellations must be received in writing by Friday, 7 July 1995
and will be subject to a 20% cancellation fee unless a substitute delegate is offered.
After this date, the full registration fee will apply, however substitutions will still be
accepted.

Postage: Please add £1.00 per delegate.

Refund Policy: Refunds will be given for cancellations received by 7 July 1995
less a £1.00 administration fee.

Other: Please add £1.00 per delegate for the cost of the conference.

For further information, contact: Financial Times Conferences, P.O. Box 3651, London SW1 8PH, Tel: (+44) 01-673 4000 Fax: (+44) 01-673 0335

or visit our website at www.ft.com

or call 01-673 4000 or 01-673 0335.

For further information, contact: Financial Times Conferences, P.O. Box 3651, London SW1 8PH, Tel: (+44) 01-673 4000 Fax: (+44) 01-673 0335

or visit our website at www.ft.com

ARTS

Television/Christopher Dunkley

Sporting with the remote control

After the most astonishing weekend of televised sport - World Cup rugby, French Open tennis, the Derby, international soccer, the Isle of Man TT, the Canadian formula one grand prix, and England's first Test against the West Indies - it is possible to formulate some viewers' rules: 1. If you choose to concentrate on one event you will later discover that the others were more exciting. 2. If you try to keep up with several events, tedium will prevail in whichever you are watching, but all hell will break loose the minute you stop watching and switch to another event. 3. Whenever there is mayhem the cameras will be looking elsewhere. 4. It is vital whenever you leave the room that you set the VCR to record; otherwise someone will score/crash/dramatically lose a set. 5. Live soccer may be enthralling but on television it continues to be the most boring game imaginable.

The weekend also inspired these thoughts:

SATURDAY MORNING. Commentators can dramatically colour your view of an event. The Radio 5 Live

commentary on the Ireland/France

rugby match is so pessimistic about Ireland's chances that you begin to wonder how they got this far in the tournament. Switch from radio to television commentary and it all seems much less gloomy. The radio voice sounds Welsh, so could this be a question of intra-Celtic need?

With cable you no longer have to put up with the dictatorship of the broadcaster's choice but can - for instance - stay with the French Open if you wish. But why is everybody so mean with captions in tennis? Given the amount of on-screen information routinely supplied these days for rugby and cricket, it seems odd that tennis scores are not kept on screen. It means you cannot keep up with tennis and tennis and stay abreast of both. Perhaps that is the idea.

Television technology makes experts of us all. In the rugby

match between South Africa and Western Samoa, the commentators claim that Umaga should have been sent off for a tackle on van der Westhuizen, which was not only high but late. Clearly it was high, but the slow-motion replays suggest that Umaga was launched into his tackle while the South African was still holding the ball. You cannot stop a tackle in mid-air.

SATURDAY AFTERNOON. The demands made of sportsmen and women today in the name of television would have horrified their predecessors. No sooner has Walter Swinburn dismounted after riding Derby than he is installed before the camera and required to give a coherent account of the race, the preparations, and his feelings. Lester Piggott has still not mastered this art.

In mid-afternoon bad light at

Headingly stops play in the first Test. Richie Benaud, one of the best commentators in any sport, thoughtfully explains that conditions may look perfectly acceptable to television viewers, but this is only because the cameramen adjust their equipment to compensate for bad light.

Naturally not every sports champion is loquacious. Steffi Graf, having won the women's singles title in Paris, tells us "I just want to say I'm really happy" - and bursts into tears. The charm induced by Graf and Sanchez Vicario is promptly destroyed by the ghastliness of the BBC's Wimbledon trailer, which features, of all people, Norman Wisdom. He pulls his usual embarrassing faces and squawks "Mr Grimadale". Why? Does the BBC now see Wimbledon in terms of second-rate clowning?

SATURDAY NIGHT. Broadcasters

have little time for motorcycle sport, and even that little is inaccessible. Coverage of the Isle Of Man TT Races on ITV begins at 1.45 in the morning and the commentary sounds as though it is being read from the columns of a local newspaper. Clichés jostle for precedence.

A legend in his own life-time... Duffus will try all he knows... Dunlop has stamped his authority...

SUNDAY MORNING. Watching England play their rugby quarter final against Australia on television is not the same as being there. But being there is not the same as watching it on television. No sooner had Tony Underwood scored that sublime try than an illustration from a pre-war schoolboy story book - that we were watching it from reverse angles, first with Carr in the background roaring his man on, then with Guscott screaming

joyful support. You do not see all that sitting in a windy stand.

SUNDAY AFTERNOON. The Scotland/All Blacks match makes you realise what a pity it was that ITV outbid the BBC for this rugger coverage. Their commentating and summarising has been woeful.

Thank goodness for the incomparable Bill McLaren, supplying commentary on Radio 5 Live. Just as the ideal way to experience Test cricket is to watch television with the sound turned down and *Test Match Special* on BBC radio, so the best of rugger broadcasting now consists of television pictures with BBC radio commentaries. At the end of that game McLaren, with typically elegant phrasing, says "Really this has been an *adornement* to rugby union".

Watching Muster systematically thrash Chang is hard not to reflect on how nasty, compared

with Wimbledon, the Paris tennis venue looks on television. Wimbledon fills the screen with an elegant combination of dark green and purple, etched with white and topped by pale blue skies. It is one of the great sights of summer television; supremely chic. Roland Garros, on the other hand, is dominated by the lurid ginger of the "clay" and framed by the unpleasant *eau de nil* of the surrounds. And did you see the line judges' outfit? *Sacré bleu!*

SUNDAY NIGHT. Murray Walker, surely the most indefatigable enthusiast among all sports commentators, is presumably so much a part of the travelling circus of Formula 1 motor racing that he cannot afford to identify his own favourite drivers or cars openly on the air. Yet you could hardly mistake his feelings today when Schumacher's Benetton finally developed a fault, pushing him back from first to seventh place, allowing Jean Alesi, in his Ferrari, to go through. Walker's standard note of frenzy shot up an octave to bumbling hysteria. "I don't know how you're feeling at home but I can tell you I'm through the roof here" he shrieked, as though we needed telling.

Opera/David Murray

Stiffelio revived

At the Royal Opera, Elija Moshinsky's exemplary production of *Stiffelio* is back (revived by David Edwards) - and not a moment too soon, though it was first put on in 1993. For this staging of the 37-year-old Verdi's opera, in the edition newly prepared by its conductor Edward Downes, makes a formidable argument for elevating the piece to the "mature" Verdi canon forthwith, next to its immediate successor *Rigoletto*; indeed, it seems extraordinary that it should have gone (literally) unsung for so long.

Everything Verdi wrote after *Stiffelio* is famous: the sole exception, *Aroldo* (to be heard at the Royal Opera in a concert version on July 19 and 22), was a revised version of *Stiffelio* -

the last of many. You might casually suppose that Verdi had simply hit his full stride with *Rigoletto*. Yet not only is *Luisa Miller*, which came a year before *Stiffelio*, better known; so are his immature and very uneven *Ernani*, *Nabucco* and *Macbeth*. In fact

the eclipse of *Stiffelio* seems to have been mere bad luck, the eventual result of (a) the enforced chopping-and-changing that it suffered from the start, (b) its later transformation into *Aroldo*, implausibly re-located to the era of the Crusades, and (c) the consequent neglect (and unavailability) of the original score.

Thanks to Downes and Moshinsky, we now have a *Stiffelio* that speaks for itself most eloquently. It is remarkably dense and compact, in just over two hours of music - albeit at the cost of motivations which the play spelled out: any programme-synopsis

ought really to make good that lack. But the immediate feelings of everyone involved are rendered into music, singers' music, that is concentrated and sharp, tingles with vital invention and drives the drama home.

From Moshinsky's first cast, Catherine Malfitano, Robin Leggate and Gwynne Howell return as Lina, Rafaella and the kindly old priest Jorg. They are, respectively, impassioned (if slightly harsh-voiced); faultlessly sensitive, elegant and anxious; and - well, Howell is *always* kindly to a fault. His pitch was off in two or three places that mattered. Lech-Marian Jones and Timothy Robinson made pleasing impressions in underwritten roles.

The new *Stiffelio* is the Argentinian tenor José Cura, formerly a conductor and composer. The voice has plenty of character, if so far not much inflected, and impressive power (the Royal Opera has already asked him back for *Il corsaro* and *Giordano's Fedora*, and *Boccanegra* in concert). Not having seen the first cast, I cannot say whether the decision to play the hero with the man of a prophet-fanatic was Moshinsky's or Cura's own; it seemed a hit of fly-gilding.

The fourth member of the principal quartet is Lina's outraged father Stankar, who reels from covering the guilty couple's trances to vengeful murder. Anthony Michaels-Moore sang him at full throttle, and admittedly to great effect (he can act, too). The New Grove Opera says that Stankar's homicidal cahoots "O gioia insospirabile" is "performed almost entirely sotto voce"; here, no way!



Peter Weber and Graciela Araya in the murder scene

Theatre/Sarah Hemming

'Joz Joz' and fireworks launch the LIFT festival

The biennial London International Festival of Theatre (LIFT) has become an illuminating event in the theatre calendar. The month-long festival this year includes work from the new South Africa and reunited Germany, underground drama from China, a fistful of visual and experimental performance work (including Silvia Purcaro's hypnotic *Phaedra* from Romania, reviewed by this paper in Brighton) and celebrations of spaces in London.

The opening fireworks on Sunday night, signalled on the Thames in front of County Hall, came into the last category and gave the festival an aptly theatrical lift-off. The more serious launch, however, came on Monday night with the first show under

cover - *Joz Joz* at the Theatre Royal, Stratford East.

This mischievous *a capella* revue from the Market Theatre, Johannesburg, offers a glimpse of life in the "not so new South Africa" by detailing street life in Hillbrow, a run-down part of the city where apart-head might no longer figure, but where every other social ill does.

The success of Ledwaba's show lies in the ironic friction between its downbeat subject matter and its upbeat style, a combination of sarcasm and celebration that

seems to offer a spot on theatrical sketches, however, are not so subtle and, to succeed, depend largely on recognition. We do not have recognition. We have curiosity, which takes us a long way, but not far enough. You begin to want something more: stronger punchlines, deeper characterisation, wittier writing - material to match the precision of the performances.

At its best, the show does bring all together: in the strongest, most sophisticated and eloquent scenes a down-and-out

does a thrilling Michael Jackson routine while the chorus try to drown him out with a traditional dance. This clash of styles is funny and exciting, but also succinctly express complex cultural contradictions, if the whole show were at this level, it would be excellent.

But you cannot resist its generosity, or the warmth of the performers. And, at the end, the company gives a beautiful, solemn rendition of the new anthem for South Africa: a moving moment that captures all the spirit and hope that still underpins this mischievous show.

Theatre Royal, Stratford East to June 24 1995. Then tours to Colchester, Manchester, Leeds and Newcastle.

INTERNATIONAL ARTS GUIDE

■ AMSTERDAM

CONCERTS

Het Concertgebouw Tel: (020) 671 8345

● Royal Concertgebouw Orchestra:

with violinist Jaap Zwartendijk.

Zoltan Peskó conducts Rihm and Stockhausen; 8.15pm; Jun 17

GALLERIES

Bours van Berlage Tel: (020) 626 0284

● Salvador Dalí - Sculptures and

Illustrations: retrospective of

sculptural work from the 1930's

onwards to Aug 20

OPERA/BALLET

Het Concertgebouw Tel: (020) 871 8345

● The Magic Flute: by Mozart. A

semi-staged performance conducted

by John Eliot Gardiner. With the

English Baroque Soloists and

Monteverdi Choir; 7.30pm; Jun 20

Het Muziektheater Tel: (020) 551 8222

● Die Meistersinger von Nürnberg:

by Wagner. Hartmut Haenchen

conducts the Netherlands

Philharmonic Orchestra and soloists

Jan Hendrik Rootering and Siegfried

Vogel; 5.30pm; Jun 16, 20

■ BERLIN

CONCERTS

Konzerthaus Tel: (020) 309 21 02/21 03

● Berlin Symphony Orchestra: Kurt Sanderling conducts Beethoven and Mozart; 8pm; Jun 15, 16, 17

● Catalan Festival: soprano Victoria de los Angeles is accompanied by the Guitar Quartet from Barcelona to play Guerrero, Sor, Giuliani and Montsalvatge; 7.30pm; Jun 18

● Radio Symphony Orchestra Berlin:

with soprano Jane Henschel and tenor Donald George. Rafael Frühbeck de Burgos conducts Mendelssohn; 7.30pm; Jun 18

OPERA/BALLET

Deutsche Oper Tel: (030) 34384-01

● Der Rosenkavalier: by Strauss.

Conductor Jiri Kout, production by

Götz Friedrich; 7.30pm; Jun 15

● Martha oder Der Markt zu

Richmond: by Friedrich von

Flotow. Premiere conducted by

Sebastian Lang-Lessing and produced by Winfried Baumfond; 7.30pm; Jun 16

● Tristan und Isolde: by Wagner.

Conducted by Jiri Kout and produced by Götz Friedrich; 5.30pm; Jun 18

■ BRUSSELS

CONCERTS

De Munt/La Monnaie Tel: (02) 218 2211

● The Masked Ball: by Verdi.

Conducted by Antonio Pappano and produced by Guy Joosten. Soloists include Franco Farina/Richard Margison, Eduardo Tumaygar and William Swayne; 8pm; Jun 14, 15, 17, 18 (3pm); 20

■ LONDON

CONCERTS

Barbican Tel: (0171) 638 8891

● London Symphony Orchestra:

with soprano Cheryl Studer and cellist Tim Hugh. Andra Previn

conducts Mozart, Beethoven and

Strauss; 7.30pm; Jun 15

● Tristan und Isolde: by Wagner.

Conducted by Jiri Kout and produced by Götz Friedrich; 5.30pm; Jun 18

■ PARIS

CONCERTS

Châtelet Tel: (1) 40 28 40

● Choir and Orchestra of Les Arts

Florissants: with soprano Susan Bullock, alto Susan Bickley, tenor Mark Padmore and bass Thierry Félix. William Christie conducts

Beethoven; 8pm; Jun 16

Champs Élysées Tel: (1) 49 52 50

● National Orchestra of France:

with soprano Monica Pick-Harmoni, mezzo-soprano Nadja Michael, tenor Thomas Dewald and bass Michael

Yehudi Menuhin conducts Mozart, Tchaikovsky and Brahms and Sir Peter Maxwell Davies conducts the London premiere of his "Time and the Raven: United Nations Overture", written for the 50th anniversary celebrations of the United Nations;

Bargain time in Mexico

Leslie Crawford and Lisa Bransten on rising foreign investment after the peso's fall

Plenty of foreign investors see opportunities in Mexico's financial woes, which came to a head in December when the government's rising short-term foreign debt burden and the current account deficit became unmanageable.

Equity fund managers abandoned Mexico's sinking stock market, but the trade and industry ministry authorised \$3.7bn of direct foreign investment in the first two months of the year. Not all this money enters the country immediately, but the figure points to an encouraging trend: foreign direct investment has increased four-fold compared with the same period in 1994, and it is a more reliable source of funds than the speculative capital that flowed into Mexico's equity and money markets before the crisis.

Mexican banks are leading the search for foreign equity partners; the loan defaults after the devaluation of the peso have eroded their capital base. Banco Bilbao Vizcaya of Spain last month became the first foreign bank to acquire a majority shareholding in a Mexican financial group when it took control of ProBursa, a small bank burdened with a large portfolio of bad debts. The government helped the transaction by agreeing to take \$300m of bad loans off ProBursa's balance sheet.

The government, which has channelled billions of dollars into the banking system to prevent its collapse, hopes other foreign banks will follow in Banco Bilbao Vizcaya's footsteps. The World Bank is about to approve a \$1.5bn loan to help the government sanitise portfolios of the weakest institutions to make them more attractive to foreign buyers.

"The ProBursa deal has provided the template for more foreign takeovers," says Mr Eduardo Cepeda, director-general of J.P. Morgan in Mexico. "Foreign banks may begin to show an interest in Mexico's financial groups now that the government has indicated it is prepared to absorb a large part of the loan losses."

Hotels are also for sale, as the dearth and the cost of domestic credit have halted the development of tourism pro-

jects. Situr, the country's largest holiday resort developer, says it is discussing a joint venture with US insurance group AEW which would give the latter an equity stake in 15 of Situr's prime hotels.

"The devaluation has speeded Mexico's integration into the US economy," says Mr Kenneth Pryor-Jones, Situr's managing director. He believes joint ventures with foreign partners will become the preferred mode of survival for most of Mexico's property developers.

The franchising industry, which relied on the taste for foreign goods acquired by Mexico's newly-affluent middle classes, is also in trouble as a result of the collapse in real wages. Fast-food chains, clothes stores and video outlets bearing well-known US logos are struggling with dwindling sales and heavy franchise costs.

Some investment bankers add a note of caution. Mexico is in the trough of a recession, out of which only a few sectors of the economy, such as exports and tourism, are expected to emerge unscathed.

"Prior to the devaluation, Mexico was on the top of everyone's list along with a couple of other countries," says Mr Guillermo Rotman, Blockbuster's vice-president for Latin America, who has placed its Mexican subsidiary under new management. And despite the recession, he says 20 stores will be opened this year.

Mr John Liegey of the Weston Group, a specialty emerging markets investment bank in New York, expects to see many acquisitions within the next two months, particularly in the property sector.

He says: "US companies that are already down there have lost a lot of money and they are timid, but there are other companies that don't have

exposure who are saying that now is a very good time to go in and buy cheap assets."

The Mexican Investment Board also has examples of the interest generated by the peso's halving in value against the dollar over the past six months. It says Lithonia Lighting of the US, a subsidiary of National Service Industries, was looking for a manufacturing site in the northern city of Monterrey last year. After the devaluation, it decided to buy an entire industrial park.

J.P. Morgan says it has a "full pipeline of deals" that will soon see the light of day now that Mexico's financial situation appears to have stabilised. The peso has steadied at around 8.20 to the dollar, compared with 7.45 during the worst of the financial turmoil in early March. Inflation is under control, and fears that Mexico might default on its foreign debt have receded.

J.P. Morgan advised C-Tec, a New Jersey-based cable television and telephone company, on its \$34m acquisition of a 40 per cent stake in Megacable, Mexico's second biggest cable operator.

Negotiations began before the crisis and the deal was finalised in the midst of the financial turmoil in January. It was the first major equity investment in Mexico following the initial devaluation in December, and the reduced value of the peso allowed C-Tec to pay substantially less in dollars than it had first offered.

"We went in because we got a renegotiated deal that reflected the changed conditions," says Mr Mark Havarkate, C-Tec's executive vice-president. "People who are in the market sooner than others have an advantage."

Some investment bankers add a note of caution. Mexico is in the trough of a recession, out of which only a few sectors of the economy, such as exports and tourism, are expected to emerge unscathed.

"Prior to the devaluation, Mexico was on the top of everyone's list along with a couple of other countries," says Mr Guillermo Rotman, Blockbuster's vice-president for Latin America, who has placed its Mexican subsidiary under new management. And despite the recession, he says 20 stores will be opened this year.

Mr John Liegey of the Weston Group, a specialty emerging markets investment bank in New York, expects to see many acquisitions within the next two months, particularly in the property sector.

He says: "US companies that are already down there have lost a lot of money and they are timid, but there are other companies that don't have

Edward Mortimer

No end in sight to uncertainty

The US increasingly believes that unilateral action is more effective than working with allies



Unconvinced by its own arguments, the US has been unable to impose its view of Bosnia on its allies

Many Americans regarded the Europeans as wimpy for their concern over relations with their Russian neighbour, and the Japanese as free riders for developing economic power behind a US shield. For their part, the Europeans and Japanese worried alternately that the US might lose interest in their security or that it would involve them in an unnecessary and possibly terminal confrontation with the "evil empire".

In the 1970s, and again in the late 1980s, there was also the fear that the US would be so weakened by economic decline or internal divisions that it would no longer be able to sustain its overseas commitments.

By and large those fears were exaggerated. The US retained its position as the world's largest and strongest economy. It also remained capable of translating that economic strength into military power and political influence in a way that none of its allies or rivals could. There were zig-zags and hesitations, but the overall purpose of containing Soviet power held steady.

Today's anxieties are different because there is no longer any clear overall purpose: no "mission statement" to which the workforce of America Inc. can respond. Two years ago Mr Anthony Lake, Mr Clinton's national security adviser, had a stab at drafting one. The goal of US foreign policy, he suggested, should now be the "enlargement" of the "community of market democracies".

Some foreign businesses, however, believe the low price of Mexican assets is a chance too good to be missed. "We focused on Mexico's long-term growth potential," says C-Tec's Mr Havarkate. "We think Mexico has a lot of growth ahead."

The result has been drift and uncertainty on all too many clear overall purpose: no "mission statement" to which the workforce of America Inc. can respond. Two years ago Mr Anthony Lake, Mr Clinton's national security adviser, had a stab at drafting one. The goal of US foreign policy, he suggested, should now be the "enlargement" of the "community of market democracies".

Mr Clinton came to power alleging that his predecessor, Mr George Bush, had devoted too much time to foreign policy at the expense of domestic problems. Of course, he did not

leave everyone else in the lurch. The episode severely damaged the UN's reputation, and especially the willingness of the US body politic to commit troops to UN operations.

• Bosnia, where the administration has been unable to impose its view of the conflict on its allies, at least partly because it has never seemed fully convinced by its own arguments.

Formally, the US has joined

western Europe and Russia in seeking a negotiated solution based on acceptance of the unpleasant reality of Serb military gains. This apparent betrayal of the Bosnians has infuriated many people in Washington, including powerful members of Congress and the administration has sought to deflect criticism by insisting on sporadic use of force, which in turn has infuriated the UK and France by making the position of their troops on the ground even more difficult.

Not only is there no strategy, there are tactics that make it impossible for anyone else to have a strategy.

Even if one takes the view

that those two crises are side-significant, the administration cannot escape criticism for allowing them to do so much damage to the UN and Nato.

On bigger issues, its policy is

hardly much more coherent:

• In its relations with China, the US insisted on linking trade to human rights for a year and a half, only to reverse when it found itself driving straight into a brick wall – a wise decision, on balance, but one it would have been wiser still to avoid needing to take.

• After completing the Uruguay Round and setting up the World Trade Organisation, the US is now undermining that success by trying to beat down alleged Japanese trade barriers with a bilateral blunt instrument.

• On the difficult issue of relations with Russia and central and eastern Europe, the administration has also failed to give a clear lead. It has come out in favour of expanding Nato without as yet saying clearly which countries should be admitted, or adequately articulating the rationale for their

inclusion. This has upset the Russians while leaving the central and eastern Europeans in a state of uncertainty. States unlikely to be included, such as the Baltic republics, fear an "Acheson effect", whereby they would be implicitly consigned to a Russian sphere of influence.

Mr Clinton's foreign policy has had some successes: ratification of the North American Free Trade Agreement as well as the Uruguay round; withdrawal of Russian troops from the Baltic states; removal of nuclear weapons from Ukraine; the Middle East peace process; and indefinite extension of the nuclear non-proliferation treaty.

But the overall impression of drift remains. If possible, things have become even worse since last November, because the administration has had, at best, only partial control of foreign policy. Many of its initiatives, from the trade embargo on Iran to the demand for air strikes in Bosnia, seem to spring from the need to pre-empt more radical moves in Congress rather than a considered analysis of the issues. And its ability to spend money on foreign policy is tightly circumscribed.

Many of the new congressional intake have little or no interest in foreign affairs. The result is not isolationism, but unilateralism: a belief that the US can act more effectively on its own, and should not let faint-hearted allies get in its way.

Senator Robert Dole, now emerging as the probable challenger to Mr Clinton in next year's election, may not share that belief in his heart. He might even, once elected, return to a foreign policy quite similar to that of Mr Bush. But neither he nor Mr Clinton can hope to win many votes by stressing the need for the US to work with allies or to contribute to multilateral institutions, whereas they may hope to win some by reacting "forcefully" to unpleasant events, of which there will be no shortage in Russia and elsewhere.

The next year and a half will not be a good time to look to the US for wise and far-sighted leadership.

"So called after a famous speech by Mr Dean Acheson, the US secretary of state in 1950, listing east Asian countries the US was committed to defend. He omitted South Korea, which was invaded by the north a few weeks later."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "fine"). Translations may be available for letters written in the main international languages.

Meaning of research unclear

From Mr A.J. Tinsley.

Sir, Henrietta Irving is right to point out (Letters, June 1) that there is in the UK an incentive to spend on scientific research.

It is a pity, however, that much of the incentive value is lost because of uncertainty about what is meant by "scientific research" in the legislation. The relevant definition in section 139 of the Capital Allowances Act 1990 is singularly unhelpful and clarity is difficult to find elsewhere.

A prerequisite for an incentive to produce a desired effect is that the promised benefit should be certain.

The amounts involved in relation to research projects are likely to be significant to investing businesses and the cash flow difference between a 100 per cent immediate tax write-off and 25 per cent per annum depreciation on a reducing balance basis might well be crucial to a capital proposal.

If, indeed, a scientific research allowance is intended to encourage businesses to invest in research, there is surely nothing to be lost by having a transparent explanation of the scope of the accelerated allowance.

A.J. Tinsley.

Duinwoerd 4

2345 GL Wassenae

The Netherlands

Limit fund flow to avert crises

From Dr S. Griffith-Jones and Prof Sir Hans Singer.

Sir, The measures to be discussed at Halifax by the G7 which you report ("Move to boost IMF crisis funds", June 8) are to be greatly welcomed. It seems valuable to enhance International Monetary Fund resources to handle Mexico-style financial emergencies. Equally, or more important, as you report, are measures to prevent such crises occurring.

This would require enhanced surveillance of countries' macro-economic policies, a subject on which there is much agreement. However, there is

somewhat less agreement on another important measure: if the volatility of short-term capital inflows is an important factor in explaining Mexican-style financial crises, should countries receiving excessive short-term flows not discourage them temporarily?

For example, Chile designed in the early 1990s a number of measures, such as reserve requirement and a tax on inflows of less than one year. These measures were successful, and, together with other policies, allowed that country to cope better than Mexico with surges in capital flows.

Leave utilities to the private sector

From Mr William J. Heard.

Sir, As a shareholder in a number of privatised utilities, I now long for the first successful takeover.

These valuable enterprises are starting to look like beached whales waiting to be picked to pieces by the politicians. The reaction of the utilities' senior executives has become alarming: racked with the guilt of huge pay rises and excessive bonuses, some have now decided to "share" many millions of pounds of what they are calling "unbudgeted cost savings" – but which I would call profit – between shareholders and customers.

This is absurd. A company's profits belong to its shareholders and to no one else. While

any monopolistic advantage remains, there will be a need for regulation but the regulatory regime should be formalised and predictable. Professor Stephen Littlechild, the electricity regulator, and his colleagues may act but, having acted, they should retire to the sidelines until the next review becomes due. Nor should those managing the utilities be afraid to appeal against regulators' findings when it is in the financial interests of their shareholders to do so.

I am confident that with the first successful bid by a conglomerate such as Trafalgar House, Hanson or BTR, the mood will change; these businesses will then be removed from the political limelight and

similar experience of Asian countries like Malaysia also seems to show that temporary discouragement of short-term flows may actually increase the sustainability of more long-term capital inflows, and decrease the likelihood of costly Mexican-style financial crises. Apart from actions by recipient countries, should not the IMF take steps to discourage excessive short-term flows?

S. Griffith-Jones, Prof Sir Hans Singer, Institute of Development Studies, University of Sussex, Brighton BN1 9RE, UK

start to be run as fully fledged members of the private sector to which they rightly belong. The control of executives' remuneration would follow naturally. Lord Hanson is not known for allowing unmerited remuneration among his divisional executives.

We must also take care to separate the management of these businesses from responsibility for the development of the policies which affect the resources on which the businesses are based (Letters, June 12). Resource management policy is for those managing utilities to observe to be removed from the political limelight and

start to be run as fully fledged members of the private sector to which they rightly belong. The control of executives' remuneration would follow naturally. Lord Hanson is not known for allowing unmerited remuneration among his divisional executives.

We must also take care to separate the management of these businesses from responsibility for the development of the policies which affect the resources on which the businesses are based (Letters, June 12). Resource management policy is for those managing utilities to observe to be removed from the political limelight and

start to be run as fully fledged members of the private sector to which they rightly belong. The control of executives' remuneration would follow naturally. Lord Hanson is not known for allowing unmerited remuneration among his divisional executives.

May I make a formal request that this area be formally moved further away due to the inconvenience and the unpleasantness that this will cause?

Howard Leigh, director, Cazenish Corporate Finance, 12 Cazenish Place, London W1M 0NT, UK

start to be run as fully fledged members of the private sector to which they rightly belong. The control of executives' remuneration would follow naturally. Lord Hanson is not known for allowing unmerited remuneration among his divisional executives.

May I make a formal request that this area be formally moved further away due to the inconvenience and the unpleasantness that this will cause?

Howard Leigh, director, Cazenish Corporate Finance, 12 Cazenish Place, London W1M 0NT, UK

of the American public, I consider this episode to be a European problem. Instead of complaining about the tragic events in the former Yugoslavia, in particular those commenting on the participation (or lack thereof) of the US. My letter is in response to Joe Rogaly's column headlined "The lion's distant roar" (June 3/4). It seems to me that Europe's attitude toward the US has been a bit schizophrenic with regards to this conflict. It is plain that the US, and, more importantly, the American people, do not want to be embroiled in a Balkan land war.

Clearly, this stronger Europe cannot be brought about without Germany. Instead of highlighting a trend towards non-isolationism in America, the events in Bosnia have shown France and the UK to be mid-

size powers in a big power problem.

Yes, the US could tip the scales in this conflict, but so could Germany. Why should Americans go to die in a far away place that means nothing to us strategically when the people who should be there are hiding behind a constitution which should be amended given sufficient political and national courage.

Only then would large scale US intervention be reasonable. Michael Dundon, 1833 Palmer Avenue, Unit 1K, Larchmont, New York 10538.

As a non-isolationist member

of the American public, I consider this episode to be a European problem. Instead of complaining about the tragic events in the former Yugoslavia, in particular those commenting on the participation (or lack thereof) of the US. My letter is in response to Joe Rogaly's column headlined "The lion's distant roar" (June 3/4). It seems to me that Europe's attitude toward the US has been a bit schizophrenic with regards to this conflict. It is plain that the US, and, more importantly, the American people, do not want to be embroiled in a Balkan land war.

Clearly, this stronger Europe cannot be brought about without Germany. Instead of highlighting a trend towards non-isolationism in America

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday June 14 1995

Kohl treads carefully

Last September Helmut Kohl's Christian Democratic Union caused near-parade in some European capitals by publishing a set of "reflections on European policy". This included a proposal to strengthen "the existing hard core of countries oriented to greater integration and closer co-operation" and called for a "federal state", with the European parliament and council of ministers as equal partners in a two-chamber legislature and the Commission having "features of a European government".

That paper now seems to have been a "softening up" exercise, aimed at making other Europeans aware of Germany's federalist vision rather than as a serious basis for negotiation.

It so, it has had the desired effect, in as much as the new documents published yesterday, after a meeting which the chancellor himself attended, looks modest by comparison. Mr Kohl does not expect next year's intergovernmental conference to be easy, but he does want it to reach agreement. That means making proposals that have some chance of acceptance by other member states.

German objectives and arguments have been re-cast in a form intended to cause minimum offence in Paris and even in London (although the working assumption in Bonn and Brussels is now that full agreement will not be reached until after the next British general election). Accordingly, all talk of a hard core and a

federal state has been dropped. There is much less emphasis than before on increasing the powers of parliament, and nothing about the Commission being a government.

The new documents concentrate on arguing for greater efficiency in the two new areas of co-operation designated by the Maastricht treaty: the common foreign and security policy (pillar two) and justice and home affairs (pillar three). The Germans never liked these separate, intergovernmental "pillars", but they do not go as far as the Spaniards in suggesting they should now be abolished altogether and folded into the supranational community structure.

In effect, they accept the separate character of foreign and security policy. They call for it to be serviced by a separate department – more like a national secretariat – than a mere secretariat – and streamlined by a double majority voting system making it possible for small states, but rarely large ones, to be outvoted, with an opt-out clause in the case of decisions that have military implications. In the case of the third pillar, which involves the making and enforcement of rules, they are more insistent on having a proper legislative and judicial process.

These proposals will not of course be accepted as they stand. But they do form a basis for serious discussion among states that want the union to work, while preserving the sovereignty and national character of the member states.

Clarke's task

With only one Budget a year, the annual Mansion House speech by the UK's chancellor of the exchequer has gained in importance. This year it is even more important than usual. The background to the chancellor's speech includes presumed differences on interest rate policy with the Bank of England and pressure for all kinds of silliness from the Tory back-benches. Mr Clarke's task, as politician and chancellor, is to provide a robust defence of sensible Conservative policies: low inflation, a modest overall tax burden, sustainable public finances and flexible labour markets, combined with support for the low paid.

Lady Thatcher complains about the tax increases of the past two years. But these were inescapable, given the depth of a recession dictated far more by the need to lower inflation than by ERM membership. She also complains about the withdrawal of support for housing. But that policy has been little short of disastrous. Far too many people now have all their financial eggs invested in their nests. Worst of all, they also have a strong desire to see the onset of higher inflation.

The present monetary regime, put together in great haste immediately after sterling's exit from the exchange rate mechanism in September 1992, is a classic example of British improvisation. On the whole, it is a good example. Intermediate targets failed; so target the ultimate objective. Higher output cannot be secured in the long term by lax monetary policy, so target inflation. Cyclical condi-

Murdoch in China

At first sight they are an ill-assorted pair. Mr Rupert Murdoch is the swash-buckling entrepreneur whose media empire is the epitome of Western capitalism. The People's Daily is the staid mouthpiece of Chinese communist party, so renowned for its orthodoxy that it is known as the party's "throat and tongue". Yet the two have combined in a electronic publishing venture that could give Mr Murdoch the edge as a foreign participant in China's growing media market.

Look closely and the partnership seems less unnatural. Communism of the Chinese variety does not frown on entrepreneurs, but it is concerned with control of information flows.

Mr Murdoch has never been particularly concerned with ideology when dealing with governments. He changed his nationality to further his commercial interests in the US. He offered Beijing two years ago by saying that satellite television and other telecommunications were an unambiguous threat to totalitarian regimes. But then he quickly removed the BBC World channel from the satellite that reaches China in order to improve his business prospects with Beijing.

That may make him the sort of media person with whom China likes to deal. Like other Asian countries, China is fascinated by the technological revolution of the media.

Indeed, through its involvement in electronics manufacturing, its growth aspirations are intimately

bound up in that revolution. Inevitably the People's Daily wants to explore the possibilities like any other paper.

Yet its flirtation with the new world of information is also a nervous one. Even hardened communists know in their hearts that Mr Murdoch had a point about totalitarian regimes. In today's high-tech world, information is power.

The Chinese media remains strictly controlled, there may not be many similar opportunities for others. That lends the collaboration a certain aura of exclusivity which must suit both sides. The Chinese authorities can harness the new technology without running serious risks.

Yet the unpalatable truth for the Beijing leadership is that information flows cannot be controlled indefinitely. Sooner or later developments like the Internet will put too much information beyond the censor's reach. Then it will be harder for the party to retain its grip on power, and China's media market will perform a free for all. But presumably Mr Murdoch, ever the shrewd deal-maker, will already have earned a good return from his still modest investment.

The significance of international meetings usually only becomes clear long after the event.

This will be especially true of this year's Group of Seven summit meeting at Halifax, Nova Scotia. For the test of the summit, which starts on Thursday in this east Canadian port, will be how far it succeeds in coaxing a response from countries not represented around the conference table.

The big industrialised countries now account for less than 50 per cent of global economic output, and they need the support of the developing world to push forward their plans for reform of international institutions. Although the summit's communiqué on the economic and political issues facing the world will be phrased to convey an aura of power and confidence, the G7 nations and their leaders have seen their stature much diminished.

A quick glance at the US, Japan, Germany, France, Britain, Italy and Canada shows that most of the leaders are deeply unpopular with their own electorates. That is particularly true of Mr John Major, the UK prime minister. In the US, power has been shifting to Mr Newt Gingrich, the Republican House speaker, from President Bill Clinton who will be at the summit.

Although endowed with more executive power than most of his fellow leaders, Mr Jacques Chirac, the newly elected Gaullist president of France, only achieved his present pre-eminence after coming second to a socialist in the first round of the French presidential elections.

Mr Tomiochi Murayama, the Japanese leader at the head of a fragile coalition, has been having to fend off calls for his resignation this month. In Italy, the position of Mr Lamberto Dini, heading a government of technocrats, was looking less secure this week after the victory of Mr Silvio Berlusconi, the former prime minister, in a weekend referendum on his television interests.

Mr Helmut Kohl, Germany's chancellor, is the longest serving summitmeeter and Europe's most powerful political figure. But he has to look over his shoulder and bear in mind the chronic weakness of his small Free Democrat coalition partner.

Even the summit host, Mr Jean Chrétien, the Canadian prime minister, has seen some of the lustre fade from his dominant position at home with the heavy defeat of his Liberal party in the Ontario provincial elections by the Conservatives.

Weakness at home has been matched by a lack of appetite for international policy co-operation. The G7, which in the late 1980s began to fancy itself as a directorate giving a lead to the global economy,

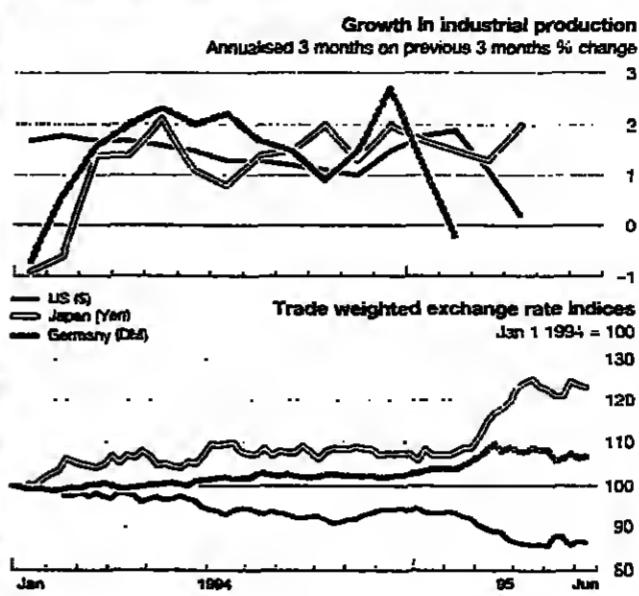
Limitations to a leadership role

The G7 may have to be more conciliatory if it is to win support for institutional reforms, says Peter Norman

The big three: currency turmoil slows global growth



Source: Datstream



has been trailing behind events in the approach to the Halifax summit. The US and Japan, the two highest G7 economies, will come to the summit embroiled in a bitter trade dispute over cars that could undermine the authority of the newly created World Trade Organisation before the WTO has been able to get on its feet.

Not surprisingly, in an age of large, free-flowing capital movements, the G7 has been unable to prevent this year's potentially damaging depreciation of the dollar against the Japanese yen and D-Mark. A bout of concerted central bank intervention to prop up the US currency at the end of last month has probably been sufficient to neutralise any heavy selling ahead of the meeting. At most, the summit will agree that the way to greater currency stability lies through sound economic and financial policies at home.

It is probably to the good that the G7 will reject quick fixes as a response to the divergence of their currencies

slowdown in the growth of their economies at a time when unemployment and budget deficits remain high.

Then there is Bosnia. It would be wholly in keeping with the tradition of past G7 summits if as yet unforeseen twists to the Bosnian crisis were to dominate the two days of

nationals among the UN peacekeepers in Bosnia.

But it is unclear how far the G7 will be in a position to give leadership following last week's US House of Representatives vote for a unilateral lifting of the arms embargo against Bosnia.

This bleak appraisal of the G7 and their place in the world, however, does not mean that Halifax need be a non-event. On one important issue – the review of international institutions initiated at last year's G7 summit in Naples – relative weakness could turn out to be a virtue.

A more conciliatory G7, which recognises that it can no longer aspire to setting a global agenda on its own, may stand a better chance of winning support for improvements in the operation of such bodies as the International Monetary Fund and World Bank and reform of the United Nations and its many agencies.

Fifty years ago, a handful of countries, led by the US, Britain and the then Soviet Union, could dictate the shape of the institutions of the post-second world war world. This week, at their 21st annual summit, the big

industrialised democracies will acknowledge that they can only proceed and prosper in partnership with a host of others.

Although the draft of the economic communiqué that was leaked last week will probably be extensively rewritten – if only to prove to the outside world that G7 communiqués are not prepared entirely in advance – it is unlikely to reject the view that "the world economy has changed beyond all recognition over the last 50 years".

Globalisation has led to increased economic interdependence. In the words of the draft: "The major challenge confronting us is to manage this increased interdependence, while working with the grain of markets, and recognising the growing number of important players."

G7 members have already been trying to spread the idea of reforming institutions of international co-operation among developing countries. The response from some countries such as Brazil has been positive, especially at finance minister level.

Among the seven there is broad agreement on which improvements they should propose to make the IMF and other international financial institutions more effective in the wake of Mexico's financial crisis earlier this year.

They centre on strengthening the IMF's early-warning systems and lining up sufficient liquidity to tackle emergencies, in particular through a doubling of the \$200 billion made available by leading industrialised countries and other reserve-rich nations through the fund's "general arrangements to borrow".

Although the leaked draft has made clear that the G7 leaders will find it more difficult to reach a consensus on reforming the UN and its various agencies – often criticised for high spending and inefficiency – the differences are more of approach than substance.

The text makes clear that all G7 countries agree that the process of reforming the UN "must be broadened and deepened". But some countries, such as the US and Britain, want to give specific pointers as to which UN institutions should be reformed or even closed; while others, notably Germany and France, prefer a vague approach for fear of offending influential developing countries whose support will be essential for reform.

There should therefore be sufficient common ground on institutional reform among the G7 countries for Mr Chrétien to declare the summit a success. If so, the problem for the rest of us will be that it will take at least two years to find out whether he is right.

Affirmative action to right past wrongs is under close scrutiny, says Jurek Martin

In pursuit of a middle way

Nowhere is it written in tablets that all three branches of the US government must tackle the same subject simultaneously.

But when the presidency, the legislature and the judiciary are in rough lockstep, it is more than a fair bet that change is in the wind and that, in this case, 30 years of affirmative action programmes designed to redress past injustices to minorities and women are about to be put on a much tighter rein, if not a gallop at all.

On Monday morning, that at a minimum congressional hearings were in order.

Over at the White House, President Bill Clinton is already deep into an internal policy review on the subject, convinced that it looms as a major election issue next year. He has spoken all year of the understandable concerns of the "angry white male" about reverse discrimination, without offending his liberal constituency by saying that affirmative action has outlived its usefulness. Progress reports of the review say that it will come out

firmer against all numerical quotas and subject existing programmes to rigid cost-benefit analyses.

The federal government currently has about 180 different statutes, executive orders and regulations intended to help women and minorities and, prior to Monday, legal challenges to them had been generally unsuccessful. Over 100,000 companies and universities with federal contracts worth more than \$80,000 must commit themselves to the hiring and promotion of women and minorities.

This has proved less of a problem for large corporations, most of which have adopted, often for reasons of their own, affirmative action programmes which they claim are working well enough. But small businesses, often dependent on federal contracts, have objected they cannot meet the required standards. They may be in the forefront of litigation in the wake of the Court's ruling.

The test case half-resolved on Monday was very typical – a small white-owned sub-contractor had put

in the lowest bid to install guardrails on a federal highway in Colorado but lost out to an Hispanic-owned firm because, it alleged, of the transportation department's financial incentives. These were available to the main contractor if at least 10 per cent of the total work went to minority companies.

In effect, the Court found that particular programme went too far, reversing at least two earlier verdicts in the same area. But it did not disqualify the federal government from trying to make amends for past discrimination. Instead it said the federal government must apply the same "strict scrutiny" or "narrowly tailored" standards to which the states have been subject by the Court since 1989. Justice O'Connor was at pains to write: "We wish to dispel the notion that strict scrutiny is strict in theory but lenient in fact".

Reactions to the verdict were predictable. Conservative legal think-tank experts, like Mr Clint Bolick, predicted an end "to the era of

racial preferences" now that the Court had declared "enough is enough". Ms Penda Hair of the National Association for the Advancement of Coloured People acknowledged "a setback but not a disaster", and thought fewer than 25 per cent of federal programmes would be affected in practice.

A leader in the New York Times was headlined "a sad day for racial justice". It took additional exception to another Court verdict on Monday invalidating a school desegregation programme in Kansas City. The Wall Street Journal, which also covered both rulings, observed that the bench was "bringing a note of realism into the debate".

Whether the politicians can sustain that tone is debatable. The end of affirmative action is a classic anti-government populist cause, while its continuation, even if in modified form, is a liberal priority. Whatever Mr Clinton finally determines in his pursuit of a middle way is certain to be attacked by both sides.

OBSERVER

Come back Uncle Joe

Russia has its problems, but Yevgeny Dzhugashvili has a solution. If the surname sounds familiar, full marks for your memory: Dzhugashvili is the grandson of former communist dictator Josef Stalin, whose real surname was also Dzhugashvili.

The grandson, a 59-year-old retired military man and communist member of the Russian parliament, yesterday launched an effort to rehabilitate his grandfather's image and pave the way for another tough guy at the top. "I believe that Russia will produce a strong personality who will establish order in the country," said Dzhugashvili.

Omar Baegov, deputy head of a committee in the State Duma lower house, who is also lending his weight to the campaign, said a new Stalin would be just the ticket: "You would not be afraid to walk out on the streets at night."

That would be like old times – when it was safer to trudge the streets than stay at home waiting for the knock of the boys in trench coats.

A critic writes

The Bill Clinton-Newt Gingrich love-in was designed to return civility to politics. Unfortunately, the word didn't quite reach

Washington's literary critics, some of whom obviously feel that a good opening paragraph shouldn't be dropped just because the politicians don't.

Take Jonathan Yardley, a Washington Post book reviewer, discharging his duties on a newsworthy novelist: "Given American culture's bottomless capacity for inanity it is entirely possible that the year... will see the publication of a work of fiction more moronic than 1945, the new novel" by the speaker of the House of Representatives, Newt Gingrich and his collaborator... Possible that is, but not bloody likely."

Join the gang

Lehman Brothers is proving to be a headhunter's dream client. It seems to have an insatiable appetite for big names to add to the letterheads of its various overseas operations.

Sir Paul Newall, a former lord mayor of London, and Ray Seltz, former US ambassador in Britain, have been hired to improve the connections of Lehman's London team, while S.G. Warburg's Kiyoshi Tsugawa, a former Bank of Tokyo hotshot, has been headhunted to lead its Japanese business. Now Léopold Georger, 63, one of the top three at France's Société Générale, has been hired as the next chairman and chief executive of Banque Lehman Brothers in Paris.

Lehman is not the first investment bank to pursue a strategy of recruiting a few high-profile individuals with good local connections. But as other investment banks have found to their cost it can occasionally prove an expensive strategy.

Medallion men

The Vietnam war ended 20 years ago, but the Australian government is only now catching up: it's just awarded contracts to cover the conflict. The Australian Vietnam Logistics and Support Medal.

At the presentation ceremony the scribblers will toast absent friends – several of the medals are awarded posthumously – as well as their sudden qualification for ex-servicemen's benefits.

Apart from one small problem.

The directors admitted at yesterday's press conference to launching the idea that they had not yet found any tenants to fill their electronic high street.

That's okay – things are so tight at the moment that Observer only has virtual cash.

healthcare tax on each and every gun sold. It might be called the dumb-dumb levy.

Almost there

As if France didn't have enough problems with its over-supplied physical property market – which has suffered slumping

Bosnian Serbs claim deal with west over hostages

By Laura Silber in Belgrade

The Bosnian Serbs claimed yesterday they had received international guarantees of a halt to NATO air strikes in exchange for yesterday's release of 130 United Nations peacekeepers, which left only 14 still in custody.

Western governments strongly denied any deal had been struck with Serbs, and said they had not ruled out any military options in their banting of the conflict.

However, the apparent defusing of the hostage crisis was overshadowed by reports that Bosnia's Moslem-led government could be preparing a substantial offensive to end the Bosnian Serbs' siege of Sarajevo.

A UN official told Reuter news agency that between 20,000 and 30,000 troops had gathered about 50 kilometres north-west of the capital, and added: "There's never

been a massing of troops like this in the Bosnian war. They clearly intend to strike towards Sarajevo."

News of the hostages' release came shortly after the circulation by Britain and France of a draft UN Security Council resolution which provides for the despatch of up to 12,500 extra peacekeepers to Bosnia but makes it plain they that would not enter the war as combatants.

The draft resolution calls for a "negotiated demilitarisation" of the UN-designated safe areas in Bosnia.

The Serbs have often said they are ready to co-operate with this proposal, while it is viewed with suspicion by Bosnia's Moslem-led government, because it would call into question their army's right to use force and regain lost territory.

Announcing the release, Mr Radovan Karadzic, Bosnian Serb leader, said 92 of the UN soldiers

who had been blockaded in the Sarajevo area were free to resume their work.

Another 28 UN personnel were travelling to Serbia, escorted by Mr Jovica Stanisic, the Serbian secret police chief who negotiated their release in the Bosnian Serb stronghold of Pale.

Serb officials said, however, that the remaining 14 UN soldiers would be detained until the end of the week for "technical reasons".

Mr Alekse Buha, the Bosnian Serb "foreign minister" claimed that his leadership had won their sought-after guarantees that NATO would refrain from further air strikes after the hostage release.

"We understand the international community will keep their promise to President Milosevic that there will not be any more bombing," Mr Buha said. "These promises were given by people we trust."

Spain to call for majority voting on EU foreign policy

By Lionel Barber in Luxembourg

Spain is expected today to join German-led calls for more majority voting in EU foreign policy as part of a radical overhaul of the Maastricht treaty.

The proposals are likely to draw opposition from Britain and France, which are keen to preserve the national veto and maintain loose inter-governmental co-operation in foreign policy and on justice affairs.

The Spanish initiative follows publication in Berlin yesterday of a new document by the ruling Christian Democratic Union- Christian Social Union which calls for an end to the present consensus system in foreign policy and more majority voting.

But the CDU only any mention of a fast-track, or hard-core group of states which would set the pace of European political union and monetary union. These policies, advocated last September by Mr Karl Lamers, the CDU's foreign policy spokesman, provoked sharp criticism from Britain.

Mr Carlos Westendorp, Spanish state secretary for European affairs, will outline ideas to streamline EU decision-making at a meeting in Luxembourg

Mr John Major, UK prime minister, yesterday rejected demands from rightwingers in his Conservative party for an immediate veto on UK participation in a European single currency, triggering fresh speculation about a challenge to his leadership in the autumn.

During a confrontation with Eurosceptics, Mr Major ruled out any change in delaying policy on the single currency.

today of the Reflection Group preparing next year's inter-governmental conference.

Mr Westendorp, chairman of the group, intends to challenge the three-pillar system in the Maastricht treaty, the elaborate compromise between federalist-minded states such as the Benelux countries and Germany, and the sovereignty-conscious British and French.

In Maastricht, pillar one covers subjects liable to qualified majority voting such as the internal market; pillars two and three cover foreign policy and interior affairs respectively.

Madrid favours a new division which separates super-sensitive areas such as defence, foreign policy and non-sensitive

areas which merit more streamlined decision-making. A draw-back is that one country's sensitive area - Spanish fishing rights off Morocco or Greek opposition to financial aid to Turkey - might be non-sensitive to other EU partners.

Britain has already pledged to resist all moves to dilute the national veto or to end the pillar system. It is seeking to recruit the new Gaullist government in France as an ally to block German-led efforts to introduce more majority voting.

As in the Maastricht negotiations, France is the crucial "swing state", a senior EU diplomat said. He pointed out that President Jacques Chirac had made a big impression at last Friday's state dinner for the heads of EU governments.

Mr Chirac said the European Commission must be kept under control, that national parliaments should be given a bigger role than the European Parliament, and the European Council composed of the heads of government was the real seat of legitimacy. The nation state in Europe was not dead, he said.

CDU seeks majority voting, Page 2; Editorial Comment, Page 15

US bonds surge on weak retail sales data

Continued from Page 1

cent last month, less than most economists expected. The overall index was up 0.3 per cent and by 3.2 per cent in the year to May.

The failure of sales to rebound robustly is significant as it raises the risk that economic growth will not revive later this year.

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, noted that sales had been "lacklustre at best for six months".

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving

Renault moves to block cut-price car re-imports

By Haig Simonian,
Motor Industry Correspondent

Currency upheavals in Europe have forced Renault, the French cars and trucks group, to ration sales of some models in Spain and Italy in a bid to prevent cut-price cars being imported back into France.

Mr Louis Schweitzer, Renault's chairman, said sharp devaluations of the peseta and lira meant Renault cars were now up to 30 per cent cheaper in Spain and Italy than in France.

To prevent a flood of parallel imports, which would infuriate domestic dealers, Renault has stopped sales to Spanish car hire groups, some of which had

over-ordered to sell surplus stock back into France, he said.

Sales to Italy were also being reduced and individual outlets monitored to check for unexpected surges in demand which might indicate cars were being bought for on-sale into France.

Mr Schweitzer, in London to meet investors, said Renault would consider listing its shares in New York if a further tranche of stock were privatised by the French state.

He said a US listing had advantages, but it involved substantial costs and the need to produce financial statements

to US accounting practice, which could cause confusion.

Mr Schweitzer was reticent on the timing of a further privatisation and Renault's financial performance this year.

His reluctance to be drawn on privatisation disappointed investors, who had been expecting some sign from Mr Schweitzer of the state's plans.

"The omens for privatisation are pretty good right now. But getting the story across to investors is proving harder," said Mr Christopher Will, automotive and transportation analyst at Lehman Brothers in London. Shares in Renault, sold to private investors for FF1.155 last year, rose FF0.40 to FF1.57.80 yesterday.

He said a US listing had advantages, but it involved substantial costs and the need to produce financial statements

St Gobain upbeat on profits

By John Riddings
in Paris

Saint Gobain, the French glass and building materials group, would achieve a "very significant" increase in first-half net profits, Mr Jean-Louis Beffa, chairman, forecast yesterday. In the comparable period in 1994 the group made profits of FF1.26bn (\$255m).

Addressing the annual shareholders' meeting, Mr Beffa said the first quarter had continued the progress achieved in 1994 when net profits almost trebled to FF3.52bn. He said April and May had seen good progress in Europe.

Moulinex cuts losses to FF213m

By Andrew Jack

Moulinex, the French household appliances group, recorded losses of FF213m (\$43.2m) for the year to March 31, a substantial reduction on the losses of FF354m in the previous 12 months.

The group said its performance during the second half of the year indicated it was on target to return to profitability in the next two years. It reported operating profit of FF1.79m and profit on ordinary activities of FF55m in

the second half of the year.

Turnover dropped 4.5 per cent - or 1.4 per cent on a comparable basis - to FF7.7bn, but operating profits rose sharply to FF117m from FF41m last time.

The group said its performance had been affected by stagnating consumption in western Europe, as well as sharp fluctuations in exchange rates. It also took an exceptional restructuring charge linked to the reorganisation of its activities in Europe, in particular in the UK and Germany.

many. During the last financial year, it also underwent substantial reorganisation of its shareholder-management structure and a change to its marketing and advertising strategy.

The group did not launch any new products during the period, but plans to introduce a new range of microwave ovens in the current year.

Net debt was cut from FF2.5bn to FF1.5bn in the last 12 months, while net interest expenses fell to FF243m from FF320m.

French bank launches service on the Internet

By Andrew Jack in Paris

Crédit Mutuel de Bretagne, a small French bank, yesterday claimed to have launched the first electronic bank on the Internet system, designed to connect it to computer users around the world.

The service, available from Monday, is part of a "virtual" shopping mall called Citeis which can be called up on home computers and used to buy a wide range of retail services.

The development is the latest in a series of initiatives recently in the field of electronic banking through links to the Internet system, which is estimated to have between 30m and 40m users around the world.

Crédit Mutuel de Bretagne, part of a network of regional French banking mutuals, claims to have long been at the forefront of banking technology. It started a service on France's electronic phone information system Minitel in 1982, and has since introduced telephone and fax services for its 1.2m clients.

It is also working, with France Télécom and other partners, on the development of the country's information superhighway projects.

The new system will allow customers to check their account balance, make payments to the large utilities groups and other registered suppliers, buy and sell shares on the stock market and use other basic banking services.

The system will be available to existing personal and business customers.

Mr Claude Poneyet, deputy managing director of Crédit Mutuel de Bretagne, said the marginal costs of developing the new banking and shopping centre system were a little more than FF2m (\$400,000).

Last month, Barclays Bank in the UK became the first financial services group outside the US to offer travel insurance and other information over the Internet. In the last few weeks, Paribas, the French banking group, has also begun to circulate general information using the system.

Finnair surges on business class sales

By Hugh Carnegie
in Stockholm

A resurgence of business class ticket sales helped lift profits at Finnair more than three-fold in the year to the end of March.

Pre-tax profits jumped to FM419m (\$97.4m) from FM120m in the previous financial year, as the overall number of passengers rose by more than 10 per cent to 5.45m.

The improvement was driven by a marked increase in scheduled traffic. Charter traffic fell sharply, however, with the numbers of charter passengers dropping by more than 26 per cent to 671,000.

Scheduled traffic increased

by 16.8 per cent to 4.76m passengers, with high-yielding business class ticket sales rising by 33 per cent.

Mr Petri Pentti, chief financial officer, said the strong rebound in the Finnish economy over the past year was responsible for the increase, with the booming Finnish export sector accounting for the expansion in business class travel. Most of the rise in passenger numbers was on international flights.

Group sales rose to FM6.87m from FM5.95m. Operating profit reached FM522m, against FM185m the previous year, rising to 7.8 per cent of sales, compared with 4.2 per cent last time. The annual dividend was set at FM0.50 a share, up from FM0.30 last year.

The results reinforced Finnair's strengthened financial position. This year the airline raised FM405m in new capital through a share issue, reducing the state's share of ownership to slightly more than 60 per cent. The equity-to-assets ratio at the end of March was 33.1 per cent.

Mr Pentti said the airline hoped to achieve a further double-digit growth in passenger numbers this financial year, with profitability being sustained at least at last year's levels.

Finnair has carefully avoided alliances with other airlines - such as Nordic neighbours and

close rival Scandinavian Airlines System (SAS) - that might threaten its independence.

But a valuable co-operation deal with Germany's Lufthansa was thrown into doubt by a recent strategic partnership between Lufthansa and SAS. The partnership is likely to cause the unravelling of Finnair and Lufthansa's co-operation at Stockholm airport which runs services to Germany's many rivaling SAS.

However, Mr Pentti said this would have little effect on Finnair's overall traffic volumes. He said the co-operation with Lufthansa in other areas - mainly between Finland and Germany - would continue.

Kemira fails to meet expectations

By Christopher Brown-Humes
in Stockholm

Kemira, the Finnish chemicals group which was partially privatised last year, has announced profits of FM232m (\$58m) for the first four months of 1995, up 36 per cent from the FM121m of the same period of 1994.

Improved market conditions led to higher profits in the fertiliser, chemicals and titanium dioxide divisions. However, the

paint and fibres units were hit by rising raw material costs.

In addition, financial expenses were higher than had been expected because of a FM75m loss on foreign exchange and higher interest rates.

The result was below expectations and the company's shares fell FM2 to FM37, below the FM38 price at which 28 per cent of the group was sold to domestic and international investors last year.

Sales advanced by 6 per cent to FM4.44m from FM4.19m, in spite of the stronger Finnish markka, and operating income was 36 per cent higher at FM550m.

Kemira Agro, the fertiliser unit and Kemira's biggest division, increased operating profits to FM327m from FM160m as sales grew to FM2.13m from FM2.02m. The performance was helped by a 10 per cent rise in plant nutrient prices.

The pigments unit lifted

Tarkett joins wave of German issues

By Andrew Fisher
in Frankfurt

The succession of companies making their debut on the German stock market continued yesterday with the announcement that Tarkett, a maker of flooring surfaces, plans to issue shares this month.

The stock market expects the issue to raise up to DM250m (\$178m). Deutsche Bank, which is leading the issue with Goldman Sachs of the US, will announce the terms next Tuesday.

Tarkett, with operations in Sweden and the US as well as Germany, was the subject of a management buy-out last year in which Goldman played a prominent role. It has annual

sales of about DM1.3bn and last year raised net income by 142 per cent to DM31m.

Deutsche Bank also gave final details of the initial public offering by Schwarz Pharma. Under the book-building process, the price of the pharmaceutical concern's new shares has been set at DM33 to raise DM262m. About 60 per cent of the shares were placed with German private and institutional shareholders, and the rest abroad.

Also coming to the market this month is Kieker, a maker of vehicle locking systems with turnover of around DM750m. The biggest IPO in 1995 will be that of E. Merck, the pharmaceuticals group which aims to raise more than DM2bn.

The directors expect sales and cashflow to continue growing at much the same rate as in the first half and full-year net income to equal last year's DM172m.

Sales in the electricity division rose 4 per cent to

Elektrowatt ahead by 5% in first half

By Ian Rodger in Zurich

Elektrowatt, the Swiss electricity generating and engineering group, recorded a 5 per cent rise in net income in the six months to March 31 1995, to SF126m (\$109m), partly because its engineering and contracting division returned to profit.

Revenues rose 6 per cent to SF2.6bn and cashflow advanced 8 per cent to SF421m.

The directors expect sales and cashflow to continue growing at much the same rate as in the first half and full-year net income to equal last year's SF172m.

Sales in the industry segment advanced 11 per cent to SF1.19bn, as a result of strong growth in the building controls and electronics businesses. The segment's net income surged 54 per cent to SF37m.

This announcement appears as a matter of record only.

June 1995

Merrill Lynch & Co.

and

Euroclear

are pleased to announce

PORTUGAL TELECOM

is the first Portuguese equity issue to be eligible in the Euroclear System.

Merrill Lynch

NACIONAL

Banco Nacional S.A. (Nassau Branch)

US\$ 100,000,000

1 Year Note

Indicative Summary of Terms and Conditions

Issuer: Banco Nacional S.A., Nassau Branch
Offering: 1-year Fixed Rate Notes to be offered in the Euromarkets and to Qualified Institutional Buyers in the U.S. through a Rule 144A tranche under Banco Nacional's existing ECP Program
Amount: US\$ 100 million
Issue Date: May 25th 1995
Maturity Date: May 24th 1996
Issue Price: 99.8329%
Coupon: 10.00% payable semi-annually in arrears
Form: Bearer form and/or registered form
ISIN: US05962UAS78
Governing Law: State of New York
Selling Restrictions: Usual US and domestic Brazil. Offered under Regulation S and Rule 144A
Withholding Tax: All payments in relation to the Eurobonds will be made free and clear of any current or future Brazilian withholding or other taxes
Clearing: Euroclear and Cedel

For further information or documentation please call Ronald Nemitz 44-171-777 4201, Elisabeth Rey 44-171-777 4319, Adrian Brauner Jones 44-171-777 4270 or Jack Foley 44-171-777 3635 at Chemical Investment Bank Limited in London.

CHEMICAL

The Global Bank



Yukong Limited

(incorporated in the Republic of Korea with limited liability)

Notice

to the holders of the outstanding

U.S. \$20,000,000 3 per cent.

Convertible Bonds due 2001

of

Yukong Limited

(the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that as a result of the grant by the Company to its officers and to employees of rights to subscribe for up to 1,663,000 shares of common stock of the Company, the existing Conversion Price per share of common stock of the Company has, pursuant to the provisions of the Trust Deed constituting the Bonds, been adjusted from \$434,470 to \$434,168 with effect from 20th March, 1995 (the date of resolution of the Board of Directors of the Company authorising the above grant to employees) than to \$433,262 with effect from 5th May, 1995 (the day after the record date in respect of the above grant).

14th June, 1995

Yukong Limited

Sun slashes dividend and announces broad shake-up

By Richard Waters
In New York

The prolonged squeeze on US oil refining margins forced Sun Co., the country's biggest independent refining and marketing company, to slash its annual dividend and announce a broad cost-cutting programme yesterday.

The dividend cut, to \$1.00 from \$1.80 last time, will save the company about \$85m in cash a year.

A plan to cut staff by 800, along with other expense reductions, is intended to save a further \$110m a year.

The stock market reacted negatively to the news, marking down the shares by 12 per cent yesterday morning, to \$28.

Mr Robert Campbell, chairman and chief executive, said: "We maintained [the previous] dividend level in anticipation that market conditions would

right themselves shortly and financial performance would improve, but we can no longer wait for that to happen."

It would be a "risky strategy" to assume that the pressure on refining margins will ease soon, he said.

The company's shareholders will be able to opt for a new class of share under which they can continue to receive a \$1.80 dividend for the next three years. However, they will have to accept other restrictions as a result.

Sun said the partial exchange offer would apply to 26m shares, or nearly a quarter of the total.

The new class of preference share, which is redeemable into ordinary shares, will have a ceiling price of \$40 and carry only half the voting rights of ordinary shares.

As part of the overhaul, the Philadelphia-based company said it would split its busi-

nesses into eight separate operating units.

Sun operates 4,000 retail outlets in the northeast of the US under the Sunoco brand name, and owns five US refineries. It also sells lubricants and petrochemicals worldwide.

The company spun off its US exploration and production operations in 1988, but continues to produce oil and gas internationally, mainly in the North Sea.

Sun also outlined plans for the first session of the \$770m it is due to receive from the sale of its 55 per cent interest in Sunoco, Canadian subsidiary.

Some \$355m of the cash will be used to repay debt, while about \$200m will be used to mount an auction to buy back 6.4m of the company's shares. Some \$100m will be set aside for a possible further share repurchase programme.

US chip industry set for growth

By Louise Kehoe
in San Francisco

The US semiconductor industry is poised for unprecedented sales growth over the next few months, according to the latest data.

The industry's closely watched leading indicator, the North American semiconductor book-to-bill ratio, which was published yesterday, rose in May to the highest level in the nine years that it has been

measured in the current manner.

The ratio of the value of new orders for semiconductor products versus the value of shipments rose to 1.22 for May, the first time the figure has gone above 1.20.

A record \$4.3bn in new orders for semiconductors was placed in North America during the month, according to World Semiconductor Trade Statistics (WSTS), the independent organisation that gathers

industry data. This represents a 5.7 per cent increase over \$4.07bn of orders in the previous month.

Sales also increased, rising to \$3.45bn in May, a 2 per cent advance over the \$3.47bn level of April. Sales in the period were 37.8 per cent higher than in the same month a year ago.

WSTS forecasts that the value of the North American semiconductor market will reach almost \$45bn by the end of this year and \$75bn in 1998.

Chilean brewer seeks partners

Compañia Cerveceras Unidas (CCU), the Chilean brewer, is in talks to form strategic alliances with other companies in fields ranging from beer production to packaging, reports Reuter from Santiago.

"We are in permanent talks with potential partners as much for beer production as for wine, packaging and soft drinks," said Mr Francisco Perez Mackenna, general manager.

CCU already has a joint venture with Argentine bottler

Buenos Aires Embotelladora to bottle and distribute soft drinks, including Pepsi, in Chile.

Mr Perez Mackenna said he expected the company, Chile's biggest brewer, to produce better results in the second half of the year than in the early months. CCU posted first-quarter profits of \$8.8bn pesos (\$8.8bn), down 12 per cent from a year earlier.

One of the company's main objectives is to expand its investments in Argentina, where it has a 50 per cent stake in Compañia Industrial Cerveceras, said Mr Perez Mackenna.

CCU is building a new bottling plant in northern Argentina, which should come into operation next year with a capacity of 450,000 hectolitres a year. It is also interested in other markets, including Peru and Bolivia.

CCU plans to invest 1.2bn pesos in Chile this year, with projects including a new bottling plant in Temuco.

The company is also waiting for a decision from Mexico's competition commission on a proposed \$21m sale of a minority stake in its cable television operator.

The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 16th June, 1995 to 16th September, 1995 the Notes will carry an interest rate of 6.1875% per annum with a coupon amount of U.S. \$158.13 per U.S. \$10,000 Notes, payable on 14th September, 1995.

Bankers Trust

Company, London Agent Bank

SCI TECH

16, avenue Marie-Thérèse

L-1322 Luxembourg

We have the pleasure of inviting the shareholders to attend the Annual General Meeting of the Shareholders, to be held at 58, rue Grande-Duchesse Charlotte, L-1330 Luxembourg, on 30 June 1995 at 3.00 pm.

AGENDA

1. Submission of the reports of the Board of Directors and of the Auditors;

2. Approval of the Statement of Assets and Liabilities as at 31 March 1995 and of the Statement of Operations for the year ended 31 March 1995;

3. Allocation of the net results;

4. Discharge to the Directors;

5. Election or re-election of Directors and of the Auditors;

6. Miscellaneous.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at a simple majority of the shares present or represented at the meeting. A shareholder may act by proxy.

The Board of Directors

U.S. Industries, Inc.

has demerged from

Hanson PLC

The undersigned acted as financial advisors to U.S. Industries, Inc. and Hanson PLC in this transaction.

Goldman, Sachs & Co.

June 1, 1995

Smith Barney Inc.

N.V. Vandemoortele International

Information for holders of certificates

In the General Meeting of shareholders held on June 13, 1995, it was decided to pay a gross dividend of Bfr. 240 per certificate over the year 1994.

The net dividend of Bfr. 178 per certificate will be payable at the office of F. van Lanschot Bankiers N.V., Hooge Steenweg 29, 's-Hertogenbosch, and at the office of F. van Lanschot Bankiers (Luxembourg) S.A., 3 Boulevard Prince Henri, Luxembourg, as from June 14, 1995 against delivery of the dividend coupon nr. 7 of the certificates of privileged shares.

Stichting Administratiekantoor van Bevoortrechte aandeelco van N.V. Vandemoortele International Hooge Steenweg 29, 's-Hertogenbosch

June 14, 1995

ALCATEL ALSTHOM

COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ

Corporation organized under French Law (Société Anonyme)

Capital: French Francs 6,861,794,720

Head Office: 84, rue de Béthune - 75009 PARIS

Registered Office: 84, rue de Béthune - 75009 PARIS

SECOND NOTICE

Due to the failure to reach the required quorum for the General Meeting of the Holders of 20th June, 1995, the second meeting of the Holders of the Bonds of the Compagnie Générale d'Électricité convened on June 9, 1995 the holders of the Bonds are convened to a new General Meeting to be held 50 rue Tabacou - 75009 PARIS (France) on June 21, 1995 at 2.30 pm, in order to deliberate on the same agenda similar to the one of the former General Meeting, namely:

1. Board of Directors Report

2. Approval of the decisions proposed to the Mixed Meeting (Ordinary and Extraordinary) of shareholders, authorizing the board.

3. to issue shares possibly with equity warrants

4. to issue shares with equity warrants

5. to issue shares on presentation of securities issued by companies in which ALCATEL ALSTHOM holds directly or indirectly more than half of the capital stock

6. to issue bonds with equity warrants

7. to issue bonds in connection with a public offering to purchase or exchange shares, the authorizations given to it in order to raise the capital.

Decision on the method of recording the documents of the General Meeting.

In order to permit the bondholders to attend, or to be represented at this meeting, the Bonds or their deposit receipts must be deposited at least five days before the date fixed for the meeting, with one of the banks having participated in the placement of these Bonds and from whom proxies or admission cards can be requested. No quorum is required for this meeting.

The Board of Directors

INTERNATIONAL COMPANIES AND FINANCE

Mexican media group agrees loan restructure

By Daniel Dombey
in Mexico City

Grupo Televisa, Mexico's dominant media group, has reached an agreement with Banamex, the country's largest bank, to restructure a loan of 3.4bn pesos (\$541m) that initially was due in August 1996.

The loan's maturity will be extended to 2000 and its interest rate increased from the current level, which was agreed before Mexico's economic crisis pushed rates above 50 per cent.

"This agreement gives Televisa some breathing space," said Mr Jorge Sanchez, an analyst with Vector, a Mexico City stockbroker.

Banamex will benefit from the increase in interest paid on one of its largest corporate loans. The rate of 16 per cent payable on the loan until now, from August 1996 to August 1997, will shift up to the monthly interbank rate plus an extra 1.25 per cent, and from August 1997 until the loan's maturity date it will be equivalent to the most favourable rate for equivalent corporate loans.

This year, Televisa's advertising sales, its most important source of income, are expected to drop by between 10 and 25 per cent in real terms, as even big advertisers cut back on expenditure. Total sales for 1994 were \$1.8bn for the television, magazine and entertainment company.

The company is also waiting for a decision from Mexico's competition commission on a proposed \$21m sale of a minority stake in its cable television operator. This year, Televisa's advertising sales, its most important source of income, are expected to drop by between 10 and 25 per cent in real terms, as even big advertisers cut back on expenditure. Total sales for 1994 were \$1.8bn for the television, magazine and entertainment company.

Amoco to retail petrol in Poland

By Christopher Bobbeld
in Warsaw

Amoco, the US oil and gas company, is expanding into petrol retail operations in Poland as the first step in a strategy aimed at developing new retail markets in eastern Europe.

Under preliminary government plans, they are to be merged with CPN, the state-owned petrol distribution network. Shares in both refineries would then be offered separately to strategic investors.

Yesterday, Amoco said it would "consider the possibility" when the refineries were put up for privatisation.

Statol of Norway and Nestle of Finland already have 11 petrol stations each in Poland; Conoco of the US has nine.

Exxon and Shell have six each and Aral of Germany, four. Texaco is about to start its own petrol station building programme.

CPN has nearly 1,400 outlets and more than 3,000 stations which have been built by local private operators in the past five years.

Plock and Gdansk, the two main refineries, are embarking on modernisation programmes on modernisation worth more than \$1.5bn.

Under preliminary government plans, they are to be merged with CPN, the state-owned petrol distribution network. Shares in both refineries would then be offered separately to strategic investors.

Yesterday, Amoco said it would "consider the possibility" when the refineries were put up for privatisation.

Statol of Norway and Nestle of Finland already have 11 petrol stations each in Poland; Conoco of the US has nine.

Exxon and Shell have six each and Aral of Germany, four. Texaco is about to start its own petrol station building programme.

CPN has nearly 1,400 outlets and more than 3,000 stations which have been built by local private operators in the past five years.

UDI acquires Flair

By Robert Gibbons
in Montreal

United Dominion Industries, 40 per cent-held by Canadian Pacific, has completed its acquisition of Flair, a leading manufacturer of filtration equipment for US\$20m. It plans to spend up to \$700m on further acquisitions in the next few years.

UDI, which earned US\$62m, or \$1.55 a share, on revenues of \$2.04bn last year, does most of its business in the US and overseas.

Flair has annual sales of \$200m and is profitable. Its products are distributed worldwide by Ingersoll-Rand,

to retail
in Poland

Picks and Givens, etc.,
main refineries, are either
under modernisation progra-
mme more than \$1.5bn.
Under preliminary as-
sessment plans, they are to
be merged with CPN, the state-
owned petrochemicals division.
Shares in both refineries
will then be offered to the
public to raise strategic funds.
Yesterday, Amoco said
it would consider the possi-
bility of participating in the
joint venture. It has not
put in for participation.
Statoil of Norway and
Elf-Atochem of France already have a
50 per cent stake in the
Cepco of the US has a 10
per cent stake. Esso and Shell have a
10 per cent stake. Atochem of Germany
is about to buy a 10 per cent
stake in the joint venture.
Expectations for continuing
growth in the semiconductor

FINANCIAL TIMES WEDNESDAY JUNE 14 1995 *

INTERNATIONAL COMPANIES AND FINANCE

NEC set to expand with new semiconductor plant

By Michio Nakamoto
In Tokyo

NEC, the Japanese computer and electronics company, is considering building a new semiconductor plant in northern Japan at a cost of Y50bn (\$524m) to \$713m.

Plans for the new facility, for the production of next-generation semiconductor chips, reflects strong demand for semiconductors worldwide.

NEC had originally planned to build the plant in Yamagata, northern Japan, in 1991 with a \$300m production facility in Scotland and expand its production site in California.

NEC has also just completed a \$10m facility for the production of memory chips in Kyushu, in southern Japan.

market means that the climate for investment in capacity has changed dramatically. In the year just ended, NEC saw strong growth in semiconductor sales, to \$8.1bn, which it expects to increase this year to \$10bn.

The company's capital expenditure plans for semiconductors in the current year, at Y150bn, are the highest in its history.

The new facility under consideration follows the group's decision last year to build a \$300m production facility in Scotland and expand its production site in California.

NEC expects strong demand for semiconductors to continue until the end of 1996.

Behind the confidence, NEC has for growth in its semiconductor business is the strength of the market, particularly in the US where the book-to-billings ratio - an indicator of demand for semiconductors - was the highest in a decade.

The growing memory requirement of personal computers, the rapid development of multimedia, the revolution in networking and the more widespread use of semiconductors have combined to create an across-the-board surge in demand." Mr Hajime Sasaki, NEC executive vice-president, said yesterday.

NEC expects strong demand for semiconductors to continue until the end of 1996.

NEWS DIGEST

Perstorp posts 27% improvement after eight months

Perstorp, the Swedish specialty chemicals and plastics group, yesterday reported a 27 per cent rise in pre-tax profits, to SKr485m (\$67.4m) for the eight months to the end of April, against SKr355m in the same period last year, writes Hugh Carnegy in Stockholm.

The group, whose operations include surface materials, resins and components, said sales rose to SKr54bn in the period from SKr47.6bn last time as SKr6.7bn in its main European markets grew. It said demand in the US shows signs of weakening, but it nevertheless forecast profits of between SKr700m and SKr750m for the full year to end-August, compared with SKr550m in the last fiscal year.

For the full year to next March, the company expects recurring profits to rise 3.5 per cent to Y22.9bn, while the group's sales are expected to increase by 2 per cent to Y1,164bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

Acquisition gives fillip to Franz Haniel

Franz Haniel, the family-owned pharmaceuticals and trading group, expects turnover this year to rise about 20 per cent to DM24bn (\$17.1bn), in part because of the recent takeover of Amalgamated Anthracite Holding (AAH), the UK pharmaceuticals wholesaler, writes Michael Lindemann in Bonn.

Profits are also expected to reach record levels this year after rising about 15 per cent in the first six months compared with the same period a year earlier, the company said.

The 238-year-old company, one of Germany's largest family-owned businesses, said net profits in 1994 rose 25 per cent to DM242m from DM193m the year before. Turnover for the year, however, fell 24 per cent to DM19.7bn following the sale of Scrivner, the US foods group.

GEHE, the Haniel subsidiary which recently bought AAH, now has a 24 per cent share of European wholesale pharmaceuticals, the parent company said.

DB recovers and sees resumption of dividend

DB Group, the New Zealand brewery and hotel company controlled by Heineken, the Dutch brewer, and Singaporean interests, reversed a string of losses in the six months to March, and said it hoped to resume paying dividends later this year, writes Terry Hall in Wellington.

The company earned NZ\$15.6m (\$US10.41m) in the half-year, compared with a loss of NZ\$76.85m for the same period last year.

Group debt fell to NZ\$45m from NZ\$192m: tax was NZ\$2.5m against NZ\$2m a year ago.

Mr Erik Korthals Altes, managing director, attributed the profit turnaround to cost controls, efficiencies and increased gross margins.

Sales fell to NZ\$255m from NZ\$259m following the disposal of hotels and franchising liquor stores, and the sale of the Pinto juice subsidiary.

Heineken and Singapore-based Malayan Breweries took control of DB Group in 1993 in an arrangement which saw their former joint

venture partner, Brierley Investments, effectively swap its interests in the brewery company for a controlling stake in Austrole, Australia's biggest hotel chain.

Mr Korthals Altes said the group would expand capacity to increase production of Heineken beer in New Zealand following its enthusiastic reception on the local market.

Japanese dairy group turns in 29.3% advance

Snow Brand Milk Products, the Japanese dairy product maker, posted a sharp rise in group net profits, writes Enako Terazawa in Tokyo. The company saw group net profits rise 29.3 per cent to Y10.2bn (\$121.22m) for the year to March, while consolidated recurring profits - before extraordinary items and tax - rose 16.5 per cent to Y22.1bn on a 4.6 per cent rise in sales to Y1,160.6bn.

Snow Brand said efforts to step up sales helped its profit rise, while the launch last July of a distribution and trucking centre for frozen foods and dairy products in Tokyo contributed to sales.

For the full year to next March, the company expects recurring profits to rise 3.5 per cent to Y22.9bn, while the group's sales are expected to increase by 2 per cent to Y1,164bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

Samsung Electron plans plant expansion

Samsung Electron-Mechanics, part of South Korea's Samsung Group, said it would spend about Won1.000bn (\$1.31bn) by the year 2000 to expand electronics parts plants and start car parts manufacturing, Reuter reports from Seoul.

Samsung said the investment was based on projections that the company's sales would rise to Won7,000bn in 2000 from an estimated Won1,400bn in 1995. He said half of the sum would be invested in increasing production of mobile phone parts, multi-layer ceramic capacitors, chip resistors and other electronic parts.

It said the remaining half would be used to build vehicle parts lines aimed at supplying products to Samsung's vehicle unit, Samsung Motor, which was established this year to make passenger cars, and truckmaker Samsung Heavy Industries.

About 50 per cent of the investment would be raised through new share issues on the domestic market and equity-linked bond issues overseas, he said. The rest would be met through the company's profits and soft loans from the Korea Development Bank.

Ford agrees Korean motor finance link-up

Ford Motor has agreed to buy a 40 per cent stake in Kia AutoFinance, a factoring unit of South Korea's second largest vehicle maker, Kia Motors, to help market Ford cars in Korea, said Reuter reports from Seoul.

Kia said paid-in capital of Kia AutoFinance, currently Won200bn, would be raised to Won1.000bn with Ford's participation.

Sales of Ford cars through the financing company in South Korea are scheduled to begin next year.

NTT may shed 10,000 jobs over three years

Nippon Telegraph and Telephone Corp (NTT) may shed 10,000 jobs over the next three years through natural attrition, the company's president, Mr Masashi Kojima, said yesterday, Reuter reports from Tokyo. He said the company would establish new units to which some of the workers would be assigned.

NTT had 194,000 employees as of the end of March 1995 after completing a rationalisation two years earlier than scheduled. In early 1993, it had 280,000 employees.

The company earned NZ\$15.6m (\$US10.41m) in the half-year, compared with a loss of NZ\$76.85m for the same period last year.

Group debt fell to NZ\$45m from NZ\$192m: tax was NZ\$2.5m against NZ\$2m a year ago.

Mr Erik Korthals Altes, managing director, attributed the profit turnaround to cost controls, efficiencies and increased gross margins.

Sales fell to NZ\$255m from NZ\$259m following the disposal of hotels and franchising liquor stores, and the sale of the Pinto juice subsidiary.

Heineken and Singapore-based Malayan Breweries took control of DB Group in 1993 in an arrangement which saw their former joint

venture partner, Brierley Investments, effectively swap its interests in the brewery company for a controlling stake in Austrole, Australia's biggest hotel chain.

Mr Korthals Altes said the group would expand capacity to increase production of Heineken beer in New Zealand following its enthusiastic reception on the local market.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in sales came in the specialty chemicals division, where turnover rose 50 per cent to SKr1.5bn.

The biggest increase in

its the
package

US likely to extend its export subsidy scheme

By James Harding

The US Department of Agriculture is likely to extend its Export Enhancement Programme beyond the cut-off for current allocations at the end of this month.

Mr August Schumacher, the USDA's foreign agriculture service administrator, yesterday said the EEP would be continued by making interim allocations pending an overhaul of the entire foreign subsidy structure, mooted as part of Farm Bill reform this year.

Speaking in front of a House agriculture committee, USDA officials also criticised the European Union for maintaining high levels of export sub-

dies, especially on grain, and refusing to reform the Commodity Agricultural Policy.

Following meetings with EU officials last week, Mr Schumacher said he was disappointed that there would be no further CAP reform and that the European Commission gave no indication of export subsidy cuts beyond those required under the Uruguay Round agreement.

The EU was also criticised for planning to spend \$3bn a year in export subsidies next year, of which be said \$1.2bn would be on grains, compared with the US administration's proposed \$800m under the EEP.

USDA officials suggested proposals to change the export

subsidy scheme would soon be published.

These are thought to include either an auction system of tradeable export certificates or a pre-announced subsidy at the minimum level to sell in specific markets. Alternatively, the USDA may just modify the existing system to focus on the size of contracts rather than market price, in order to encourage traders to seek higher prices abroad.

Although there were also reports that the USDA was working on changes to its Dairy Export Enhancement Programme, there was no indication of where the interim EEP allocations would be focused.

COMMODITIES AND AGRICULTURE

Water power works against Pakistani farmers

Farhan Bokhari reports on deepening problems in the country's irrigation system

As the sun sets over the river Ravi outside Lahore, capital of Pakistan's Punjab province, poor farmers lead their bulls to the river's banks so that the animals can quench their thirst after a hard day's work.

The Punjab, which literally means the land of the five rivers, is the country's agricultural heartland and the model for its irrigation systems.

Though poor, the peasants are proud to own some of that heartland's most productive soil.

The animals play an essential part in their lives. The bulls are used not only to draw water out from the wells through "Persian wheels". On richer farms the wheel has been made redundant by the powerful tube well, but for the peasants it retains the essential role it has had, almost uninterrupted, for hundreds of years.

The interruption was during the era of the British Raj. As colonial rule progressed, new and efficient run canals were dug to irrigate the bulk of the crop lands. Now, however, as Pakistan comes to terms with a deepening crisis in the irrigation system, the Persian wheel could once again come into its

own. The Punjab's irrigation systems are, according to some estimates, working at just over 40 per cent of standard efficiency levels. The canals are clogged up because of poor maintenance, heavy silting, poor administration and in some areas rampant abuse by politically powerful land owners.

Although the crisis has progressed over the past two decades its gravity is only now coming home to policy makers.

The country's 17m hectares of crop-land, of which well over two thirds is in the Punjab, relies for up to 75 per cent of its irrigation needs on canal water.

The debate about the canal system has also been enlivened by proposals from the World Bank suggesting a Mexican-style system giving more authority to the farmers to make decisions on running the canals. For Pakistan, that would mean some very radical administrative changes.

Based on a report which examines future prospects for Pakistan's agricultural sector, the bank also suggests other reforms, including a rise in irrigation charges.

However, critics among local farm owners say such a move

towards privatisation of the canal system would further erode any prospects of improvement, as rich landowners would increase their hold over the system, without any fear of government scrutiny.

Even Mr Farooq Ahmed Khan Leghari, the president, implicitly rejected the bank's idea at a recent farmers conference. Other senior officials who were present conceded that their own system was collapsing but opposed the bank's proposal on the grounds that it would not work in Pakistan.

Other critics charge that the Mexican model would be virtually impossible to transfer to Pakistan, especially as the two countries have vast differences in social indicators such as the rate of literacy. Mr C.M. Anwar, chairman of the Pakistan Agricultural Research Council, the country's leading agriculture research institution says: "Mexico has a literacy rate of 90 per cent. Ideas cannot be transferred from one to another country without taking account of local conditions". Opposing the bank's proposal, he adds: "Now, at least there is some water which is delivered. But then, it'll be up to the people running the association who will dictate".

However, the resistance to the bank's intention was to the bank's call has done little to hide the gravity of the situation. In villages less than two hours from Lahore, some farmers, especially those whose fields are at the tail end of the canals, complain bitterly. "I have not seen water come to my fields for over 15 years. Upstream there are powerful and big land-lords who don't let the water pass beyond their farms," says one farmer. Like many other farmers in a similar predicament, he who does not want to be named out of fear from local politicians. "I have spent a lot of money on buying water from my neighbour who has a tube-well. This is not a fair system," he complains.

Some officials are arguing that water rates, which have been kept below the systems' running costs, ought to be increased to the country's annual budget, which is being presented today. But critics such as Dr Amir Muhammad, a renowned agricultural scientist, argues that the government must first improve efficiency levels before demanding more money from farmers. "If you guarantee the availability of water to the end user, then you have every right to increase the rate of water, because the current rate is unrealistic," he says.

Glencore to fund New South Wales copper mine expansion

By Kenneth Gooding,
Mining Correspondent

Glencore, the Switzerland-based international trading group once known as Marc Rich, is to fund the A\$12m (US\$8.8m) expansion of the Cobber copper mine in New South Wales and will take the entire production from next month until the end of 2,002.

The trading house and Golden Shamrock Mines, which bought Cobber from CRA two years ago, will also share information and co-operate in evaluating additional base metals projects "for mutual benefit".

Mr Willy Strothotte, Glencore's chairman, said that some projects were already being considered and that his group could finance ventures of about US\$100m without straining its resources.

He said that GSM "are very good operators and have very good technical people and these combine well with Glencore's commercial and

financial strengths".

The Cobber deal would give Glencore assured supplies of copper concentrate (an intermediate material). Cobber is being expanded to produce

maximum of 12.9 per cent of GSM's output, holding company of Cobber Mines, or a maximum of 12m shares in GSM at the prevailing market price. This option can be taken up any time between July 1997 and June 1999.

Glencore has also agreed to provide a replacement US\$7.5m working capital facility to fund concentrate stock-holding and advance payments of sales.

The long-term concentrate supply agreement will be on a "take or pay" basis, with pricing based on ruling London Metal Exchange copper prices and annual re-negotiation of refining and treatment charges.

The GSM deal follows hard on the heels of a similar one in which Glencore agreed to pay about A\$3.9m for a 7.3 per cent stake in the Cumnock underground coal mine in the Hunter Valley in Australia with which it has a long-standing trading association. By converting a loan, Glencore can lift its holding in Cumnock to 14.7 per cent.

Glencore has also agreed to provide a replacement US\$7.5m working capital facility to fund concentrate stock-holding and advance payments of sales.

The long-term concentrate supply agreement will be on a "take or pay" basis, with pricing based on ruling London Metal Exchange copper prices and annual re-negotiation of refining and treatment charges.

The GSM deal follows hard on the heels of a similar one in which Glencore agreed to pay about A\$3.9m for a 7.3 per cent stake in the Cumnock underground coal mine in the Hunter Valley in Australia with which it has a long-standing trading association. By converting a loan, Glencore can lift its holding in Cumnock to 14.7 per cent.

was one of the biggest North Island companies, and Fortex in South Island is forcing farmers to compete to have their stock killed; and has led the remaining companies to report their best profits for at least five years.

Beef and sheep farmers, understandably, are not happy. Until last year they had done exceptionally well - at the meat companies' expense. The companies had been paying uneconomic prices to farmers to get stock both for throughput and to gain quota for offshore markets.

The Meat and Wool Boards' economic service forecast this week that prices for lamb will

have dropped 18 per cent, and for mutton by 22 per cent in the year to June 30. Farmers' income from cattle will drop by up to 20 per cent.

The sharp fall in cattle prices

- with low prices forecast to continue for at least the next two years - could lead to a switch back to sheep farming, according to the boards' economic service. While sheepmeat prices are low, sheep farmers' returns have been cushioned by a welcome jump in returns for wool and other by-products. Companies including co-operatively owned industry giants Afco and Alliance have reported improved profits.

Processing profits from North Island beef alone this year are 6 per cent higher than last year. This year the companies are having to pay around 30 per cent less for their stock, although this has been offset by a 35 per cent drop in the price of beef on the North American market.

North Island farmers are particularly incensed at the successful performance of the Weddel Consortium. The consortium was formed by a welcome jump in returns for wool and other by-products. Companies including co-operatively owned industry giants Afco and Alliance have reported improved profits.

JOTTER PAD

CROSSWORD

No.8,787 Set by ARMONIE

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM, DLT (5 per tonne)

Cash 3 mths 1730-4 1753-4 Previous 1762-3 1779-80 High/low 1747 17801762 AM Official 1765-6 1770-10 Kerb close 1734-6 Open int. 195.202 Total daily turnover 36,515

■ ALUMINUM ALLOY (5 per tonne)

Cash 1595-905 1620-20 Previous 1620-30 1640-50 High/low 1640-1620 AM Official 1605-15 1630-5 Kerb close 1620-30 Open int. 2,530 Total daily turnover 222

■ LEAD (5 per tonne)

Cash 617-8 630-1 Previous 615-8 626-8 High/low 617/618 AM Official 615-10 625-30 Kerb close 629-9 Open int. 30,619 Total daily turnover 5,415

■ NICKEL (5 per tonne)

Cash 7730-40 7880-90 Previous 7770-80 7865-15 High/low 7747/7730 8050/7880 AM Official 7840-50 7875-80 Kerb close 7860-90 Open int. 42,773 Total daily turnover 12,434

■ TIN (5 per tonne)

Cash 6740-50 6800-10 Previous 6730-40 6850-90 AM Official 6910-30 6750-60 Kerb close 6895-90 Open int. 19,950 Total daily turnover 6,902

■ ZINC, SPECIAL HIGH GRADE (5 per tonne)

Cash 1003-4 1027-3 Previous 1008-9 1027-10 High/low 1007-8 1031-15 AM Official 1027-8 1031-7 Kerb close 1023-7 Open int. 85,305 Total daily turnover 11,079

■ COPPER, GRADE A (5 per tonne)

Cash 2204-5 2288-70 Previous 2202-2 2271-3 High/low 2191/2202 2265-2272 AM Official 2214-5 2287-5 Kerb close 2265-8 Open int. 223,511 Total daily turnover 51,244

■ LME ALM Closing 6/5/95

100 tonne 1,087.75

■ LME Closing 6/5/95

100 tonne 1,087.75

Spot 1,089.20 1,087.54

■ HIGH GRADE COPPER (5 per tonne)

Cash 1,087.54 1,087.54 Previous 1,087.54 1,087.54 High/low 1,087.54 1,087.54 AM Official 1,087.54 1,087.54 Kerb close 1,087.54 Open int. 1,087.54 Total daily turnover 1,087.54

■ CRUDE OIL NYMEX (42,000 US gals, \$/barrel)

Latest 17.70 +0.04 17.70 Day's price change 17.70 Open int. 17.70

■ CRUDE OIL ICE (5/8 barrel)

Latest 17.70 +0.04 17.70 Day's price change 17.70 Open int. 17.70

■ CRUDE OIL LPE (5/8 barrel)

Latest 17.70 +0.04 17.70 Day's price change 17.70 Open int. 17.70

■ HEATING OIL NYMEX (42,000 US gals, \$/barrel)

Latest 17.70 +0.04 17.70 Day's price change 17.70 Open int. 17.70

■ GOLD COMEX (100 Troy oz, \$/troy oz)

Latest 321.4 +0.02 321.4 Day's price change 321.4 Open int. 321.4

■ PLATINUM NYMEX (500 Troy oz, \$/troy oz)

Latest 324.2 +0.02 324.2 Day's price change 324.2 Open int. 324.2

■ PALLADIUM NYMEX (100 Troy oz, \$/troy oz)

Latest 343.3 +0.02 343.3 Day's price change 343.3 Open int. 343.3

■ SILVER COMEX (100 Troy oz, \$/troy oz)

Latest 356.7 +0.02 356.7 Day's price change 356.7 Open int. 356.7

■ GOLD CBOT (\$,000/metric tonne)

Latest 321.00 +1.00 321.00 Day's price change 321.00 Open int. 321.00

■ SILVER CBOT (\$,000/metric tonne)

Latest 320.00 +0.50 320.00 Day's price change 320.00 Open int. 320.00

■ COBALT CBOT (\$,000/metric tonne)

Latest 320.00 +0.50 320.00 Day's price change 320.00 Open int. 320.00

■ COPPER CBOT (\$,000/metric tonne)

Latest 320.00 +0.50 320.00 Day's price change 320.00 Open int. 320.00

■ LEAD CBOT (\$,000/metric tonne)

Latest 320.00 +0.50 320.00 Day's price change 320.00 Open int. 320.00

INTERNATIONAL CAPITAL MARKETS

Treasuries jump on subdued retail sales

By Lisa Bransten in New York and Graham Bowley in London

US Treasury prices jumped in early trading yesterday after figures from the Commerce Department showed that the widely expected rebound in retail sales failed to take place in May.

By midday, the benchmark 30-year Treasury was up 18 at 113% to yield 6.892 per cent. At the short end of the maturity spectrum, the two-year note was yielding 5.680 per cent, and the yields on the three-year and five-year notes had fallen below 6 per cent.

Retail sales increased by 0.2 per cent in May, or by just 0.1 per cent without the volatile motor vehicle component. Economists had expected the rise to be closer to 0.6 per cent, reversing April's 0.3 per cent decline.

The retail sales figures were closely watched because many economists were counting on a

rebound from consumers to put some life back into the slowing economy.

Weakness in the figures renewed speculation that the Federal Reserve would lower interest rates from the current target rate of 6 per cent some time this summer.

Growing speculation that the Fed might ease monetary policy caused the short end of the market to outperform the long end as investors sought to lock in higher yields.

A strong performance by the two-year notes led the yield curve, that maps the difference between two-year and 30-year bonds, to steepen sharply. By midday, the curve had steepened to 91 basis points from 77 basis points late on Monday.

Adding fuel to the speculation that the Fed might ease was weakness in consumer price figures also released yesterday.

The Consumer Price Index rose 0.3 per cent in May as

most economists had expected, but the core index - which excludes the food and energy components - was up 0.2 per cent, not the 0.3 per cent most had forecast.

■ European government bond markets climbed sharply higher in the wake of the strong rally in US Treasuries, reversing recent heavy losses.

GOVERNMENT BONDS

However, the gains were mostly futures-led, with traders reporting little activity in the cash market and with few domestic reasons for the rise. This led many dealers to predict that the rally would be short-lived.

■ UK gilts were one of the strongest performers, with the long gilt future on Liffe ahead by more than 1 point at 106%

in late trading. The yield on the 10-year benchmark bond declined to 7.99 per cent.

Gilts now face a barrage of economic data, however, including labour market statistics today and retail sales and retail price inflation numbers tomorrow, which could test the resolve of the market.

Any signs of a stronger than expected pick-up in activity or prices could be negative for gilts.

The consensus forecast for key average earnings figures due today is for a 3.75 per cent rise in the year to April, up from 3.5 per cent in March.

Traders will also be focusing on the annual Mansion House speech tonight in London of Mr Kenneth Clarke, the chancellor of the exchequer, in which he is expected to outline the government's inflation target after the next election.

■ German government bonds rose sharply after the US rally

bolstered hopes that the Bundesbank might move soon to lower German official interest rates.

The consensus is that the Bundesbank will not cut rates at today's council meeting, but speculation remains that the central bank might relax monetary policy before its summer recess.

The September bond futures contract on Liffe closed at 94.26, up 0.77, with the 10-year benchmark bond yield falling to 7.67 per cent.

However, bonds underperformed other markets amid uncertainty ahead of today's council meeting.

■ Italian government bonds also underperformed other markets, hindered by fears that current political uncertainty would delay plans for fiscal reform.

The Italian September futures contract on Liffe was up 0.36 at 93.11 in late trading.

Tennessee Valley increases global issue to \$2bn

By Antonia Sharpe and Richard Lapper

The Tennessee Valley Authority, the US government-owned power utility, provided yesterday's highlight when it lifted its global bond to \$2bn from \$1.5bn, making it the biggest fixed-rate dollar-denominated bond for nearly a year.

INTERNATIONAL BONDS

The issue will be priced today at between 30 and 33 basis points over the equivalent US Treasury.

Syndicate managers at Lehman Brothers, which is leading the deal, said they expect more than 50 per cent of demand for the paper to come from outside the US. They said the authority's rarity value as an issuer had attracted investors.

This is the first time the TVA has raised money on the international bond market. Previously, it typically issued callable bonds in the US domestic market, often favouring maturities of between 30 and 50 years.

Yesterday also saw a clutch of Australian dollar deals, while Independent Newspapers duly brought its \$75m 10-year eurobond offering. At a spread of 125 basis points over UK government bonds, the Independent issue was well above the original spread range of 90 to 105 basis points over gilts.

Lead manager Bankers Trust said the wider spread reflected volatility in the gilts market. The price of the bonds narrowed to as low as 120 basis points over when they were freed to trade, it added.

Bankers Trust is the sole underwriter of the deal, but has set up a selling group

which includes UBS, Hoare

Gowett and possibly some other houses.

Looking ahead, Belgium may have to pay a higher interest rate than expected on its planned eurobond offering because of the continued pres-

sure on eurodollar prices in the secondary market.

Price talk earlier in the week on a 10-year maturity, Belgium's preferred tenor, was about 37 basis points over US Treasuries, while on a five-year issue, which the market would

opt for, it was about 24 basis points over Treasuries. Syndicate managers now say pricing would have to widen by at least a couple of basis points.

The offering, which could raise between \$50m and \$100m, is expected in the next 10 days.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week Ago	Month Ago
Australia	7.500	07/07/95	90.4200	-0.050	6.94	8.61	9.46
Austria	7.000	05/05/95	89.2700	-0.020	7.10	8.88	7.28
Australia	6.500	07/07/95	90.4200	-0.050	6.94	8.61	9.46
Canada	7.500	12/05/95	100.8000	-0.160	7.28	8.88	7.28
Denmark	7.000	12/04/95	101.8000	-0.160	7.28	8.88	7.28
France	7.750	04/04/95	100.8000	-0.190	7.08	8.78	7.25
BTAN DAT	7.500	04/04/95	100.4900	-0.780	7.42	7.27	7.73
Germany	8.875	10/10/95	101.2000	-0.190	7.08	8.48	8.28
Ireland	7.500	04/04/95	101.2000	-0.190	7.08	8.48	8.28
Italy	8.500	01/03/95	85.5000	-0.120	11.01	11.70	12.39
Japan	6.400	03/03/95	116.7950	-0.180	2.03	2.03	2.51
No 129	6.400	03/04/95	116.5200	-0.200	2.03	2.77	3.40
No 174	4.500	09/04/95	100.5200	-0.050	8.84	8.82	7.04
Netherlands	7.000	02/05/95	99.1000	-0.020	12.01	11.79	12.27
Portugal	7.000	02/05/95	99.1000	-0.020	11.78	11.78	12.27
Sweden	6.000	02/05/95	73.6410	-0.060	10.46	10.21	11.08
UK Gilts	6.000	03/05/95	94-03	+202/3	7.67	7.33	8.13
8.500	12/05/95	103-17	+31/32	7.98	7.69	8.27	
8.500	10/05/95	103-22	+34/32	8.04	7.75	8.29	
US Treasury	7.425	02/05/95	113-07	+43/32	6.80	6.50	7.17
ECU (French Govt)	6.000	04/04/95	89.0600	-0.030	7.75	7.56	8.08
London clearing: New 100 mid-day							
Yield: Local market standard.							
1 Gross (including withholding tax at 12.5 per cent payable by nonresidents)							
Source: MACS International							

BOND FUTURES OPTIONS (Liffe) DM250,000 points of 100%

Strike	Calls	Puts
9400	0.54 0.93 1.13 1.25	0.28 0.87 0.87 1.50
9450	0.29 0.68 0.89 1.04	0.53 0.92 1.12 1.79
9500	0.13 0.48 0.67 0.84	0.67 1.22 1.41 2.08

Excl. vol. total: Calls 24111 Puts 13504. Previous day's open int.: Calls 192701 Puts 134534

1st Gross (including withholding tax at 12.5 per cent payable by nonresidents)

Source: MACS International

Yield: Local market standard.

Prices: US, UK in 32nds, others in decimal

Source: MACS International

US INTEREST RATES

Lunchtime Treasury Bills and Bond Yields

	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Jun	85.11	86.18	+1.29	86.37	84.87	86,902	24,837
Sep	84.62	86.16	+1.32	86.20	84.76	4,601	11,236
UK							
1m	85.11	86.18	+1.29	86.37	84.87	86,902	24,837
2m	84.62	86.16	+1.32	86.20	84.76	4,601	11,236

BOND FUTURES AND OPTIONS

France ■ NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

	Open	Sett price	Change	High	Low	Est. vol.	Open int.
Jun	115.40	115.85	+0.74	94.44	115.85	146,096	50,572
Sep	115.00	115.85	+0.74	94.44	115.85	142,278	108,572
Dec	114.84	115.28	+0.74	101.10	114.84	190	2,354

■ LONG TERM FRENCH BOND OPTIONS (MATIF)

Strike	Calls	Puts
114	2.19 2.55 0.16 0.18	1.31 1.31 0.74 1.31

introduce
trading on
bonds

FINANCIAL TIMES WEDNESDAY JUNE 14 1995 *

CURRENCIES AND MONEY

MARKETS REPORT

Dollar shrugs off weak US economic figures

A group of bonds of regular maturity are due against the future of interest rates in the US, writes Philip Gauthier.

Weaker than expected May retail sales figures, and good consumer inflation numbers, prompted asset prices to rally and also helped the dollar break above Y84 and DM1.40, after languishing below these levels for most of the day. It finished in London at DM1.3044 and Y84.16.

The rally in the bond market extended across the yield curve, with interest rate futures all moving sharply higher. With the prospect of lower interest rates again on the cards, the December euro-dollar contract rallied by 31 basis points, to finish at Y84.39.

The D-Mark's failure to breach the DM1.3360 level limited its gains in Europe where there was little change on most of the cross-rates. The D-Mark finished at FFY3.521 against the

French franc from FFY3.517. The repo rate remained unchanged at 4.5 per cent, and there is little City expectation of any shift in official interest rates when the Bundesbank council meets today.

Sterling had an uneven day, finishing at DM2.2394, from DM2.2396. Against the dollar it closed at \$1.5946 from \$1.5985. The trade weighted index was unchanged at 84.3.

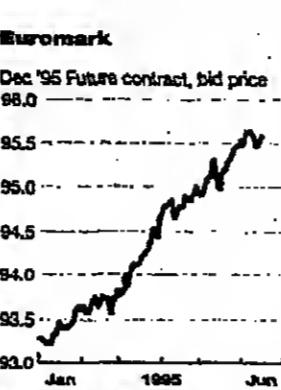
Before the release of the CPI and retail sales figures, markets had little to focus on, contenting themselves instead with conspiracy theories about the G7 summit. One view is that the authorities have gone so far out of their way to downplay expectations as to raise alarm bells that perhaps they

"doth protest too much".

Although the majority ten-
dency is to believe that the summit will live down to the market's lowest expectations - that is, will offer nothing decisive on the currency front - the occasional straw in the breeze has left traders nervous.

Mr Paul Martin, the Canadian finance minister, for example, told reporters that he "would not be surprised" if currencies were discussed in Halifax. There are also some who see in the statement, made by the G7 finance ministers and central bankers in April, the seeds of further co-operation.

The key words there were "that recent movements have gone beyond the levels justified by underlying economic conditions" (and) that orderly reversal of those movements is desirable." The G7 nations "further agreed to strengthen their efforts in reducing internal and external imbalances and to continue to cooperate



think about Mr Mario Cliffe, international economist at HSBC Markets in London, said: "This certainly puts rate cuts in the box on the agenda... This is more than a pause we are looking at."

It is far from obvious that a falling interest rate trend should help the dollar. The rally seen yesterday was as likely a function of the market covering short positions ahead of Halifax as anything else.

But as Mr Jonathan Griggs,

economist at Barclays in London, notes: "Anybody who wants to sell dollars at this level has to look over his shoulder and think that interest rate cuts are more likely in Germany and Japan than the US."

W Only one of the twenty economists polled by Reuters predicted a cut in official rates today, though a further 14 expect a cut in the coming months.

Most economists believe the Bundesbank will allow the repo rate to fall further before cutting the discount rate. Previously the repo was fixed at 4.8 per cent for 12 months, so there is scope for German rates to stay on hold for some while yet.

The futures market is discounting three month money at 4.40 per cent in December compared to 4.45 per cent at present.

The Bank of England provided £11m assistance at established rates, and £350m of rate assistance, after forecasting a £100m shortage. Three month LIBOR was unchanged at 6.1 per cent. The September short sterling contract finished 15 basis points higher at 93.11.

■ **£ LIBOR FT London Interbank Bid**

week ago - 6.1 6.1 6.1 6.1

US dollar CDs 5.85 5.85 5.85 5.85

US dollar CDs 5.85 5.85 5.85 5.85

ECU Linked De 5.6 5.6 5.6 5.6

week ago 5.6 5.6 5.6 5.6

SDR Linked De 5.3 5.3 5.3 5.3

week ago 5.3 5.3 5.3 5.3

WORLD INTEREST RATES

MONEY RATES									
June 13	Over night	One month	Three months	Six months	One year	Lomb. inter	Dis. rate	Repo rate	
Belgium	4%	4.1	4.1	4.1	5	7.40	4.00	-	
France	4%	4.1	4.1	4.1	5	6.50	4.00	-	
Germany	4%	4.1	4.1	4.1	5	6.00	4.00	4.50	
Ireland	5%	5.1	5.1	5.1	5.1	8.00	4.00	4.50	
Italy	5%	5.1	5.1	5.1	5.1	8.00	4.00	4.50	
Netherlands	4%	4.1	4.1	4.1	4.1	7.25	4.00	4.50	
Spain	5%	5.1	5.1	5.1	5.1	8.00	4.00	4.50	
Switzerland	2%	3.1	3.1	3.1	3.1	6.25	3.00	-	
UK	6%	5.1	5.1	5.1	5.1	8.00	4.00	4.50	
Japan	1%	1.1	1.1	1.1	1.1	1.00	1.00	1.00	
week ago	1%	1.1	1.1	1.1	1.1	1.00	1.00	1.00	

■ **£ LIBOR FT London Interbank Bid**

week ago - 6.1 6.1 6.1 6.1

US dollar CDs 5.85 5.85 5.85 5.85

US dollar CDs 5.85 5.85 5.85 5.85

ECU Linked De 5.6 5.6 5.6 5.6

week ago 5.6 5.6 5.6 5.6

SDR Linked De 5.3 5.3 5.3 5.3

week ago 5.3 5.3 5.3 5.3

■ **LIBOR INTEREST RATES**

£ LIBOR INTEREST RATES ARE OFFERED FOR STOTN BASED ON THE MARKET BY FOUR REFERENCE BANKS

THE BANK OF ENGLAND, THE BANK OF FRANCE, THE BANK OF SWITZERLAND AND THE BANK OF JAPAN

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

LIBOR RATES ARE SHOWN FOR THE DOMESTIC MONEY MARKET, US CDs, ECU & SDR UNLINKED DEPOSITS (DIS)

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

GUERNSEY (REGULATED)™

MARKET REPORT

Footsie fails to respond to bid hints or Wall St

By Steve Thompson, UK Stock Market Editor

A London equity market strangely reluctant to respond to the latest upsurge on Wall Street and in US Treasury bonds was buzzing with takeover speculation late yesterday. The latest rumours, which have been bubbling for around two weeks, indicated that a bid for one of the FT-SE 100's leading stocks was being prepared.

Dealers said the hot favourites were Cable and Wireless, the telecoms group, and Zeneca, the pharmaceuticals company.

Talk of a takeover offer for C&W has been circulating for a number

of months but has rarely been viewed as serious. More recently, the stories have been gaining credence and C&W was easily the best performer in the FT-SE 100 index yesterday, jumping by more than 6 per cent, with marketmakers noting rumours that the company was preparing to break it up, to prevent a full-scale takeover from BT or AT&T of the US.

At the close the FT-SE 100 was a slight 3.4 higher at 3,348, a response described by strategists as disappointing in the face of Wall Street's strong showing. The Dow Average was up around 25 points an hour and a half after London's close.

It was being pulled higher by a

fresh advance by US Treasury bonds, which were more than a point firmer in the wake of yet more evidence of a slowing US economy. The evidence came in the form of a smaller than expected increase in US retail sales, which rose 0.2 per cent in May against expectations of a 0.6 per cent increase, and flat consumer prices in the same month.

Dealers said the retail sales number increased the chances of the US Federal Reserve easing monetary policy when it next meets on July 5, although they said the odds were up around 25 points in the UK.

The FT-SE Mid 250 index, which has trailed the senior index in recent sessions, did so again yester-

day, finishing 1.7 lower at 3,657. It was dragged down by poor performances from the housebuilding and property sectors. The former was hit by evidence of a further slowdown in house sales, while properties were damaged by poor results from British Land, the UK's third biggest property group.

Marketmakers also pointed to increasing downside pressure on the composite index after C.E. Heath, the insurance broker, confirmed the sustained downward pressure on commercial motor and fire insurance rates in the UK.

Earlier the FT-SE 100 had begun the session on a firm note, but it quickly ran out of steam amid gen-

eral nervousness ahead of the important economic news due this week. At its best it was 7.3 ahead but quickly retreated to show a 5.3 net decline just before the US retail sales and inflation news was announced.

Turnover in equities remained disappointing, reaching 559.8 shares, with non-Footsie stocks accounting for 54 per cent of the total. Customer business on Monday was worth £1.17bn.

Strategists said the market was clearly unwilling to drive in either direction until a clear picture of the domestic economy emerged with the inflation and retail sales numbers tomorrow.

C&W races ahead

Persistent rumours of corporate activity continued to sweep away at Cable and Wireless, pushing the shares sharply higher for the second day running. They closed 27 stronger at 339p for a two-day advance of more than 8 per cent. At 15m shares, turnover was the heaviest for the stock since early February.

The hot gossip in a market seething with rumour and counter rumour was that a bidding auction was about to break out between BT and the UK giant's US global telecoms rival AT&T. This was closely followed by a buzz that C&W was set to break itself up as a means of realising shareholder value.

Although most analysts remained sceptical of the takeover, they were impressed by the shares' resilience. With the stock well into new high ground for 1995, at least one top securities house was suggesting that it could soon be advising clients to take profits on fundamental grounds.

The excitement received additional backing from talk of big share stakes changing hands in C&W's major Far Eastern offshoot, Hong Kong Telecom. James Capel was said to have placed a large line of stock in HK Telecom, a move the broker refused to comment on.

At the same time, C&W and BT were both heavily dealt in

the stock options market, with the former racking up the equivalent of more than a fifth of its turnover in the cash market. BT's derivatives volume was close on 6,700 lots.

Hoare says US Treasury yields rose by 7 per cent by the end of the year, which would equate to a price fall of around 6 per cent. However, any selling was muted by a burst of renewed activity in the bond market and HSBC was merely held back at 81p in the ordinarys while Standard dived to 33p.

Insurance stocks came in for further underlying pressure as broker C.E. Heath provided gloomy comments on industry trends.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

Eastern Electricity, which reports figures on Monday, was in demand and rose 10 to 670p.

Power generator Scottish

Electric

5 to 216p, while Standard

dived 10 to 154p.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

Eastern Electricity, which reports figures on Monday, was in demand and rose 10 to 670p.

Power generator Scottish

Electric

5 to 216p, while Standard

dived 10 to 154p.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks

came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was

pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

Eastern Electricity, which reports figures on Monday, was in demand and rose 10 to 670p.

Power generator Scottish

Electric

5 to 216p, while Standard

dived 10 to 154p.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks

came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was

pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

Eastern Electricity, which reports figures on Monday, was in demand and rose 10 to 670p.

Power generator Scottish

Electric

5 to 216p, while Standard

dived 10 to 154p.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks

came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was

pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

Eastern Electricity, which reports figures on Monday, was in demand and rose 10 to 670p.

Power generator Scottish

Electric

5 to 216p, while Standard

dived 10 to 154p.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks

came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was

pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

Eastern Electricity, which reports figures on Monday, was in demand and rose 10 to 670p.

Power generator Scottish

Electric

5 to 216p, while Standard

dived 10 to 154p.

The shares tumbled 13 to 225p as Heath highlighted the growing competition between brokers and the falling premium rates. Mr Charles Landa of SGST said: "It does look as though we are heading for an underwriting downturn."

According to the Jardine offshoot, markets in Hong Kong and China had proved difficult and a further deterioration in demand was a strong possibility. Inchcape, which has a big market share in the region, is widely expected by London analysts to be facing a 40 per cent shortfall in Far Eastern profits this year.

The big Hong Kong banks

came under pressure yesterday as one leading securities house highlighted its worries about HSBC and Standard Chartered. ABN Amro Hoare Govett believes the soaring US Treasury bond market is about to reverse. And as prices fall and yields rise again that will hit the cost of capital and valuations of dollar-based stocks.

The securities house was

pointing out that regardless of

the news, coming on the back of disappointing figures from Bradford last week, is likely to undermine confidence in the sector, analysts said. However, the composites have been driven by rising bond prices, and renewed activity in the debt market saw General Accident rise 8 to 408p, Royal Insurance 3 to 321p and Sun Alliance 2 to 342p.

National Power gave up a penny to 431p in nervous trading of 1.4m on talk that the industry regulator may soon come out with a report on electricity pool price caps.

There was also a story in the market suggesting that the regulator's report into pricing by the rebs, which was expected later this month, has been postponed until next month.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

BE OUR GUEST.

ET

FINANCIAL TIMES

Have 

the edge over your
competition.

Financial

Continued on next page

